

## SUPPLEMENTAL OPERATING AND FINANCIAL DATA For the Year Ended December 31, 2014





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Certain statements contained herein constitute forward-looking statements as such term is defined in Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. Forward-looking statements are not guarantees of future performance. They represent our intentions, plans, expectations and beliefs and are subject to numerous assumptions, risks and uncertainties. Our future results, financial condition and business may differ materially from those expressed in these forward-looking statements. You can find many of these statements by looking for words such as "approximates," "expects," "anticipates," "estimates," "intends," "plans," "would," "may" or other similar expressions in this supplemental package. Many of the factors that will determine the outcome of these and our other forward-looking statements are beyond our ability to control or predict. For further discussion of factors that could materially affect the outcome of our forward-looking statements, see "Item 1A. Risk Factors" in our Annual Report on Form 10-K for the year ended December 31, 2014.

For these statements, we claim the protection of the safe harbor for forward-looking statements contained in the Private Securities Litigation Reform Act of 1995. You are cautioned not to place undue reliance on our forward-looking statements, which speak only as of the date of this supplemental package. All subsequent written and oral forward-looking statements attributable to us or any person acting on our behalf are expressly qualified in their entirety by the cautionary statements contained or referred to in this section. We do not undertake any obligation to release publicly any revisions to our forward-looking statements to reflect events or circumstances occurring after the date of our Annual Report on Form 10-K or Quarterly Report on Form 10-Q, as applicable, and this supplemental package.



#### INVESTOR INFORMATION

**Key Employees:** 

Steven Roth Chairman of the Board and Chief Executive Officer

Michael J. Franco Executive Vice President - Co-Head of Acquisitions and Capital Markets

David R. Greenbaum President - New York Division

Executive Vice President - Finance and Chief Administrative Officer Joseph Macnow

Robert Minutoli Executive Vice President - Retail Division

President - Vornado / Charles E. Smith Washington, DC Division Mitchell N. Schear

Wendy Silverstein Executive Vice President - Co-Head of Acquisitions and Capital Markets

Stephen W. Theriot Chief Financial Officer

Jeffrey S. Olson Chief Executive Officer of Vornado's Retail Spinoff Urban Edge Properties

917-343-2082

**Green Street Advisors** 

**RESEARCH COVERAGE - EQUITY** 

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Bank of America / Merrill Lynch Evercore ISI

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Ross Smotrich / Peter Siciliano Brad K. Burke Goldman Sachs

**Barclays Capital** 212-526-2306 / 212-526-3098

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212-250-6799 212-761-0078

**RESEARCH COVERAGE - DEBT** 

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Bank of America / Merrill Lynch Credit Sights

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Thomas Cook Mark Streeter Citi JP Morgan

212-723-1112 212-834-5086 Alexander Goldfarb / Andrew Schaffer

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212-466-7937 / 212-466-8062

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212-319-5659

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212-713-2484 / 212-713-3402

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This information is provided as a service to interested parties and not as an endorsement of any report, or representation as to the accuracy of any information contained therein. Opinions, forecasts and other forward-looking statements expressed in analysts' reports are subject to change without notice.



#### 2014 BUSINESS DEVELOPMENTS

#### Urban Edge Properties ("UE") (NYSE: UE) spin-off

On January 15, 2015, we completed the spin-off of substantially all of our retail segment comprised of 79 strip shopping centers, three malls, a warehouse park and \$225 million of cash to Urban Edge Properties ("UE") (NYSE: UE). As part of this transaction, we received 5,712,000 UE operating partnership units (5.4% ownership interest).

#### **Acquisitions**

Since January 1, 2014, we completed the following acquisitions:

- A 74.3% interest in the retail condominium of the St. Regis Hotel, located on the Southeast corner of 55th Street and Fifth Avenue, for \$700 million
- The land under our 715 Lexington Avenue retail property, located on the Southeast corner of 58th Street and Lexington Avenue in Manhattan, for \$63 million
- We increased our ownership in One Park to 55.0% from 46.5% through a joint venture with an institutional investor
- We increased our ownership in Crowne Plaza Times Square Hotel to 33% from 11% by co-investing with our 25% owned Real Estate Fund and one of the Fund's limited partners to buy out the Fund's joint venture partner's 57% interest

#### **Dispositions**

Since January 1, 2014, we sold nine assets for an aggregate of \$1.025 billion, with net proceeds of approximately \$989 million. Below is a summary of these sales:

- 1740 Broadway for \$605 million resulting in net proceeds of approximately \$580 million
- Beverly Connection Shopping Center for \$260 million resulting in net proceeds of \$252 million
- Broadway Mall for \$94 million resulting in net proceeds of \$92.2 million
- Six retail assets for an aggregate of \$66.4 million resulting in net proceeds of \$64.8 million



## 2014 BUSINESS DEVELOPMENTS

#### **Financing Activities**

Since January 1, 2014, we completed the following financing transactions:

- Extended one of two \$1.25 billion unsecured revolving credit facilities to November 2018 with two six-month extension options, lowering the interest rate to LIBOR plus 1.05% from LIBOR plus 1.25% and reducing the facility fee to 20 basis points from 25 basis points
- Issued \$450 million 2.50% senior unsecured notes due June 2019
- Redeemed \$445 million 7.875% senior unsecured notes due October 2039
- Redeemed \$500 million 4.25% senior unsecured notes due April 2015
- Obtained \$2.0 billion of mortgage financings and repaid \$519 million and defeased \$193 million of existing mortgages for aggregate net proceeds of \$1.3 billion



## COMMON SHARES DATA (NYSE: VNO)

(unaudited)

Vornado Realty Trust common shares are traded on the New York Stock Exchange ("NYSE") under the symbol VNO. Below is a summary of performance and dividends for VNO common shares (based on NYSE prices):

	Fourth Quarter 2014		 Third Quarter 2014		cond Quarter 2014	F	irst Quarter 2014
High Price	\$	120.23	\$ 109.12	\$	109.01	\$	100.02
Low Price	\$	93.09	\$ 99.26	\$	96.93	\$	87.82
Closing Price - end of quarter	\$	117.71	\$ 99.96	\$	106.73	\$	98.56
Annualized Dividend per share	\$	2.92	\$ 2.92	\$	2.92	\$	2.92
Annualized Dividend Yield - on Closing Price		2.5%	2.9%		2.7%		3.0%
Outstanding shares, Class A units and convertible preferred units							
as converted, excluding stock options (in thousands)		199,753	199,721		199,652		199,583
Closing market value of outstanding shares, Class A units and							
convertible preferred units as converted, excluding stock options	\$	23.5 Billion	\$ 20.0 Billion	\$	21.3 Billion	\$	19.7 Billion

## **TIMING**

Quarterly financial results and related earnings conference calls for the next three quarters are expected to occur as follows:

	Filing Date	Earnings Call
First Quarter 2015	Monday, May 4, 2015	Tuesday, May 5, 2015 10AM ET
Second Quarter 2015	Monday, August 3, 2015	Tuesday, August 4, 2015 10AM ET
Third Quarter 2015	Monday, November 2, 2015	Tuesday, November 3, 2015 10AM ET



#### FINANCIAL HIGHLIGHTS

(unaudited and in thousands, except per share amounts)

This section includes non-GAAP financial measures, including Earnings Before Interest Taxes Depreciation and Amortization ("EBITDA"), Funds From Operations attributable to common shares plus assumed conversions ("FFO"), FFO as adjusted for comparability, and Funds Available for Distribution ("FAD"). A description of these non-GAAP measures and reconciliations to the most directly comparable GAAP measures are provided on the pages that follow.

	Three Months Ended						Year Ended				
	 Decem	nber	31,	,	September 30,		Decem	31,			
	 2014		2013		2014		2014		2013		
Total revenues	\$ 679,101	\$	649,403	\$	657,209	\$	2,635,940	\$	2,669,269		
Net income (loss) attributable to common shareholders	\$ 513,238	\$	(68,887)	\$	131,159	\$	783,388	\$	392,034		
Per common share:											
Basic	\$ 2.73	\$	(0.37)		0.70	\$	4.18	\$	2.10		
Diluted	\$ 2.72	\$	(0.37)	\$	0.69	\$	4.15	\$	2.09		
FFO as adjusted for comparability	\$ 256,137	\$	234,821	\$	240,039	\$	980,252	\$	896,539		
Per diluted share	\$ 1.36	\$	1.25	\$	1.27	\$	5.20	\$	4.77		
FFO (negative FFO)	\$ 230,143	\$	(6,784)	\$	217,362	\$	911,130	\$	641,037		
FFO (negative FFO) - Operating Partnership Basis ("OP Basis")	\$ 244,315	\$	(7,206)		230,783	\$	967,447	\$	680,628		
Per diluted share	\$ 1.22	\$	(0.04)		1.15	\$	4.83	\$	3.41		
FAD	\$ 143,681	\$	135,654	\$	163,669	\$	649,370	\$	613,026		
Per diluted share	\$ 0.76	\$	0.72	\$	0.87	\$	3.44	\$	3.26		
Dividends per common share	\$ 0.73	\$	0.73	\$	0.73	\$	2.92	\$	2.92		
FFO payout ratio (based on FFO as adjusted for comparability)	53.7%		58.4%		57.5%		56.2%		61.2%		
FAD payout ratio	96.1%		101.4%		83.9%		84.9%		89.6%		
Weighted average shares used in determining FFO per diluted share - REIT basis	188,970		187,109		188,812		188,690		187,757		
Convertible units:											
Class A	10,599		10,564		10,651		10,641		10,610		
D-13	429		531		446		465		564		
G1-G4	73		96		84		76		98		
Equity awards - unit equivalents	 536		442	_	477		481		324		
Weighted average shares used in determining FFO per diluted share - OP Basis	200,607		198,742		200,470		200,353		199,353		



## RECONCILIATION OF NET INCOME (LOSS) TO FFO (NEGATIVE FFO) (1)

			Three	Months Ended		Year Ended				
		Decem	ber 3	1,	Septe	ember 30,		Decem	ber 3	1,
	2	014		2013	:	2014		2014		2013
Reconciliation of our net income (loss) to FFO (negative FFO):										
Net income (loss) attributable to Vornado	\$	533,603	\$	(48,519)	\$	151,524	\$	864,852	\$	475,971
Depreciation and amortization of real property		129,944		124,611		123,578		517,493		501,753
Net gains on sale of real estate		(449,396)		(127,512)		(57,796)		(507,192)		(411,593)
Real estate impairment losses		5,676		32,443		-		26,518		37,170
Proportionate share of adjustments to equity in net loss of										
Toys, to arrive at FFO:										
Depreciation and amortization of real property		-		16,506		1,350		21,579		69,741
Net gains on sale of real estate		-		-		(760)		(760)		-
Real estate impairment losses		-		456		-		-		6,552
Income tax effect of above adjustments		-		(5,937)		(207)		(7,287)		(26,703)
Proportionate share of adjustments to equity in net income of										
partially owned entities, excluding Toys, to arrive at FFO:										
Depreciation and amortization of real property		24,350		25,282		25,254		96,187		87,529
Net gains on sale of real estate		(10,820)		-		-		(10,820)		(465)
Noncontrolling interests' share of above adjustments		17,127		(3,746)		(5,240)		(8,073)		(15,089)
FFO FFO		250,484		13,584		237,703		992,497		724,866
Preferred share dividends		(20,365)		(20,368)		(20,365)		(81,464)		(82,807)
Preferred unit and share redemptions		-		-		-		-		(1,130)
FFO (negative FFO) attributable to common shareholders		230,119		(6,784)		217,338		911,033		640,929
Convertible preferred share dividends		24		-		24		97		108
FFO (negative FFO) attributable to common shareholders plus assumed conversions		230,143		(6,784)		217,362		911,130		641,037
Add back of income (loss) allocated to noncontrolling interests of the										
Operating Partnership		14,172		(422)		13,421		56,317		39,591
FFO (negative FFO) - OP Basis (1)	\$	244,315	\$	(7,206)	\$	230,783	\$	967,447	\$	680,628
FFO (negative FFO) per diluted share (1)	\$	1.22	\$	(0.04)	\$	1.15	\$	4.83	\$	3.41

<sup>(1)</sup> FFO is computed in accordance with the definition adopted by the Board of Governors of the National Association of Real Estate Investment Trusts ("NAREIT"). NAREIT defines FFO as GAAP net income or loss adjusted to exclude net gains from sales of depreciated real estate assets, real estate impairment losses, depreciation and amortization expense from real estate assets, extraordinary items and other specified non-cash items, including the pro rata share of such adjustments of unconsolidated subsidiaries. FFO and FFO per diluted share are used by management, investors and analysts to facilitate meaningful comparisons of operating performance between periods and among our peers because it excludes the effect of real estate depreciation and amortization and net gains on sales, which are based on historical costs and implicitly assume that the value of real estate diminishes predictably over time, rather than fluctuating based on existing market conditions. FFO does not represent cash generated from operating activities and is not necessarily indicative of cash available to fund cash requirements and should not be considered as an alternative to net income as a performance measure or cash flows as a liquidity measure. FFO may not be comparable to similarly titled measures employed by other companies.



# RECONCILIATION OF FFO (NEGATIVE FFO) TO FFO AS ADJUSTED FOR COMPARABILITY

		-	Three Months	Ende		Year Ended				
	·	Decem	ber 31,		Sep	tember 30,		Decem	ber 3	<b>.</b> 1,
		2014	2013			2014		2014		2013
FFO (negative FFO) attributable to common shareholders plus assumed										
conversions	(A)\$	230,143	\$ (	5,784)	\$	217,362	\$	911,130	\$	641,037
Per diluted share	\$	1.22	\$	(0.04)	\$	1.15	\$	4.83	\$	3.41
Items that affect comparability income (expense):										
Acquisition and transaction related costs		(18,376)	(1	3,088)		(7,105)		(31,348)		(24,857)
Write-off of deferred financing costs and defeasance costs in connection										
with refinancings		(16,747)	(1	3,436)		(324)		(22,660)		(8,814)
FFO from discontinued operations, including LNR in the year ended										
December 31, 2013		8,656	1	5,757		8,985		39,525		80,779
Toys FFO (negative FFO) (including impairment losses of \$162,215										
in the three months ended December 31, 2013, and \$75,196 and										
\$240,757 in the years ended December 31, 2014 and 2013, respectively)		606	(28	2,041)		(18,035)		(60,024)		(312,788)
Net gain on sale of residential condominiums and land parcels		363		481		2,665		13,568		2,997
Net gain on sale of Harlem Park property under development		-	2	3,507		-		-		23,507
Deferred income tax reversal		-	1	6,055		-		-		16,055
Impairment loss and loan reserve on investment in Suffolk Downs		-		-		(10,263)		(10,263)		-
Losses from the disposition of investment in J.C. Penney		-		-		-		-		(127,888)
Stop & Shop litigation settlement income		-		-		-		-		59,599
Net gain on sale of marketable securities		-		-		-		-		31,741
Other, net		(2,097)	(	4,183)		-		(2,097)		(12,208)
		(27,595)	(25	5,948)		(24,077)		(73,299)		(271,877)
Noncontrolling interests' share of above adjustments		1,601	1	5,343		1,400		4,177		16,375
Items that affect comparability, net	(B)\$	(25,994)	\$ (24	1,605)	\$	(22,677)	\$	(69,122)	\$	(255,502)
Per diluted share	\$	(0.14)	\$	(1.29)	\$	(0.12)	\$	(0.37)	\$	(1.36)
FFO attributable to common shareholders plus assumed conversions,										
as adjusted for comparability	(A-B)\$	256,137	\$ 23	4,821	\$	240,039	\$	980,252	\$	896,539
Per diluted share	\$	1.36	\$	1.25	\$	1.27	\$	5.20	\$	4.77



## RECONCILIATION OF FFO (NEGATIVE FFO) TO FAD(1)

		Т	hree	Months Ende	Year Ended						
		Decem	ber 3	31,	Se	ptember 30,	Decem	ber 3	31,		
	_	2014		2013		2014	2014		2013		
FFO (negative FFO) attributable to common shareholders plus assumed conversions	(A) <u>\$</u>	230,143	\$	(6,784)	\$	217,362	\$ 911,130	\$	641,037		
Adjustments to arrive at FAD:											
Recurring tenant improvements, leasing commissions and other capital expenditure	es	101,756		98,371		73,405	303,582		298,507		
Items that affect comparability per page 8, excluding FFO attributable to											
discontinued operations		(36,251)		(272,705)		(33,062)	(112,824)		(352,847)		
Straight-line rentals		24,951		20,837		23,664	82,247		66,404		
Amortization of acquired below-market leases, net		13,331		11,303		9,181	42,914		45,838		
Amortization of debt issuance costs		(9,945)		(10,473)		(6,968)	(24,263)		(25,179)		
Stock-based compensation expense		(8,252)		(9,118)		(8,315)	(36,641)		(34,914)		
Carried interest and our share of net unrealized gains from Real Estate Fund		7,725		12,830		617	30,587		39,673		
Non real estate depreciation		(1,529)		(2,346)		(1,514)	(7,662)		(8,342)		
Noncontrolling interests' share of above adjustments		(5,324)		8,863		(3,315)	(16,180)		(1,129)		
	(B)	86,462		(142,438)		53,693	 261,760		28,011		
FAD <sup>(1)</sup>	(A-B) <u>\$</u>	143,681	\$	135,654	\$	163,669	\$ 649,370	\$	613,026		
FAD per diluted share	\$	0.76	\$	0.72	\$	0.87	\$ 3.44	\$	3.26		
FAD payout ratio (2)	_	96.1%		101.4%		83.9%	84.9%		89.6%		

<sup>(1)</sup> FAD is defined as FFO less (i) recurring tenant improvements, leasing commissions and capital expenditures, (ii) straight-line rents and amortization of acquired below-market leases, net, and (iii) other non-cash income, plus (iv) other non-cash charges. FAD is a non-GAAP financial measure that is not intended to represent cash flow and is not indicative of cash flow provided by operating activities as determined in accordance with GAAP. FAD is presented solely as a supplemental disclosure that management believes provides useful information regarding the Company's ability to fund its dividends.

<sup>(2)</sup> FAD payout ratios on a quarterly basis are not necessarily indicative of amounts for the full year due to fluctuation in timing of cash based expenditures, the commencement of new leases and the seasonality of our operations.



# CONSOLIDATED NET INCOME / EBITDA (1)

(unaudited and in thousands)

(unaudited and in thousands)	Three Months Ended									
	<del></del>	December 31,								
		2014	2013		Inc (Dec)		2014			
Property rentals	\$	500,322	\$ 492,230	\$	8,092	\$	492,837			
Straight-line rent adjustments		24,951	20,837		4,114		23,664			
Amortization of acquired below-market leases, net		14,122	11,889		2,233		10,039			
Total rentals		539,395	524,956		14,439		526,540			
Tenant expense reimbursements		86,558	76,995		9,563		84,264			
Cleveland Medical Mart development project		-	2,343		(2,343)		-			
Fee and other income:										
BMS cleaning fees		22,040	17,434		4,606		22,467			
Signage revenue		12,040	9,300		2,740		7,698			
Management and leasing fees		4,355	4,976		(621)		4,662			
Lease termination fees		4,940	5,144		(204)		3,764			
Other income		9,773	8,255		1,518		7,814			
Total revenues		679,101	649,403		29,698		657,209			
Operating expenses		275,143	257,739		17,404		264,562			
Depreciation and amortization		135,933	127,777		8,156		127,991			
General and administrative		44,651	50,396		(5,745)		44,547			
Cleveland Medical Mart development project		-	2,446		(2,446)		-			
Acquisition and transaction related costs, and impairment losses		20,419	37,088		(16,669)		7,105			
Total expenses		476,146	475,446		700		444,205			
Operating income	<del></del>	202,955	173,957		28,998		213,004			
Income from Real Estate Fund		20,616	28,951		(8,335)		24,160			
Income (loss) applicable to Toys		606	(293,066)		293,672		(18,418)			
Income (loss) from partially owned entities		18,689	(99)		18,788		(7,245)			
Interest and debt expense		(126,102)	(120,625)		(5,477)		(115,120)			
Interest and other investment income, net		9,947	8,196		1,751		7,577			
Net gain on disposition of wholly owned and partially owned assets		363	23,988		(23,625)		2,665			
Income (loss) before income taxes		127,074	(178,698)		305,772		106,623			
Income tax (expense) benefit		(2,644)	12,578		(15,222)		(3,177)			
Income (loss) from continuing operations	-	124,430	(166,120)		290,550		103,446			
Income from discontinued operations		451,556	127,361		324,195		65,751			
Net income (loss)		575,986	(38,759)		614,745		169,197			
Less net (income) loss attributable to noncontrolling interests in:		0,000	(00,100)	'	011,110		100,101			
Consolidated subsidiaries		(11,322)	(13,903)	1	2,581		(9,685)			
Operating Partnership		(31,049)	4,155		(35,204)		(7,975)			
Preferred unit distributions of the Operating Partnership		(12)	(12)	1	(33,204)		(13)			
Net income (loss) attributable to Vornado		533,603	(48,519)		582,122		151,524			
Interest and debt expense		143,674	207,424	l	(63,750)		160,252			
Depreciation and amortization		155,921	183,685		(27,764)		160,252			
Income tax expense		2,759	8,270		(5,511)		2,232			
	¢			•	485,097	•	474,278			
EBITDA	<del>-</del>	835,957	\$ 350,860	\$	485,097	<u>\$</u>	4/4,2/8			
Capitalized leasing and development payroll	\$		\$ 4,682		1,080	\$	4,608			
Capitalized interest and debt expense	\$	16,269	\$ 14,279	\$	1,990	\$	16,335			

<sup>(1)</sup> EBITDA represents "Earnings Before Interest, Taxes, Depreciation and Amortization." Management considers EBITDA a supplemental measure for making decisions and assessing the unlevered performance of its segments as it relates to the total return on assets as opposed to the levered return on equity. As properties are bought and sold based on a multiple of EBITDA, management utilizes this measure to make investment decisions as well as to compare the performance of its assets to that of its peers. EBITDA should not be considered a substitute for net income. EBITDA may not be comparable to similarly titled measures employed by other companies.



# CONSOLIDATED NET INCOME / EBITDA

(unaudited and in thousands)

		Year Ended December 31,						
		2014		2013	,	Inc (Dec)		
Property rentals	\$	1,982,273	\$	1,964,583	\$	17,690		
Straight-line rent adjustments		82,247		66,404		15,843		
Amortization of acquired below-market leases, net		46,277		50,128		(3,851)		
Total rentals		2,110,797		2,081,115		29,682		
Tenant expense reimbursements		329,398		301,167		28,231		
Cleveland Medical Mart development project		-		36,369		(36,369)		
Fee and other income:				·		, ,		
BMS cleaning fees		85,658		66,505		19,153		
Signage revenue		37,929		32,866		5,063		
Management and leasing fees		21,382		24,637		(3,255)		
Lease termination fees		17,042		92,497		(75,455)		
Other income		33,734		34,113		(379)		
Total revenues		2,635,940		2,669,269		(33,329)		
Operating expenses		1,064,753		1,030,951		33,802		
Depreciation and amortization		536,230		515,724		20,506		
General and administrative		185,924		196,267		(10,343)		
Cleveland Medical Mart development project		-		32,210		(32,210)		
Acquisition and transaction related costs, and impairment losses		33,391		43,857		(10,466)		
Total expenses		1,820,298		1,819,009		1,289		
Operating income		815,642		850,260	_	(34,618)		
Income from Real Estate Fund		163,034		102,898		60,136		
Loss applicable to Toys		(73,556)		(362,377)		288.821		
Income from partially owned entities		15,425		23,592		(8,167)		
Interest and debt expense		(467,715)		(481,304)		13,589		
Interest and other investment income (loss), net		38,787		(24,876)		63,663		
Net gain on disposition of wholly owned and partially owned assets		13,568		3,407		10,161		
Income before income taxes		505.185		111.600		393,585		
Income tax (expense) benefit		(11,002)		6,406		(17,408)		
Income from continuing operations		494,183	_	118,006		376,177		
Income from discontinued operations		514,843		446,734		68,109		
Net income		1,009,026		564,740		444,286		
Less net income attributable to noncontrolling interests in:		1,009,020		304,740		444,200		
Consolidated subsidiaries		(96,561)		(63,952)		(32,609)		
Operating Partnership		(47,563)		(23,659)		(23,904)		
Preferred unit distributions of the Operating Partnership		(50)		(1,158)		1,108		
Net income attributable to Vornado		864.852		475,971		388.881		
Interest and debt expense		654,398		758,781		(104,383)		
Depreciation and amortization		685,973		732,757		(46,784)		
Income tax expense		24,248		26,371		(2,123)		
EBITDA	\$	2,229,471	\$	1,993,880	\$	235,591		
EDITUM	<u> </u>	2,229,471	Φ	1,333,000	Ψ	230,091		
Capitalized leasing and development payroll	\$	20,154	\$	16,209	\$	3,945		
Capitalized interest and debt expense	\$	62,786	\$	42,303	\$	20,483		



# EBITDA BY SEGMENT

(unaudited and in thousands)

					Т	hree Mo	onths Ended	Decem	nber 31, 2014				
									Retail				
		Total		New York		Nashing	jton, DC	F	Properties		Toys		Other
Property rentals	\$	500,322	\$	282,362	\$		109,326	\$	57,679	\$	-	\$	50,955
Straight-line rent adjustments		24,951		12,642			2,359		793		-		9,157
Amortization of acquired below-market leases, net		14,122		9,680			426		3,070		-		946
Total rentals		539,395		304,684			112,111		61,542		-		61,058
Tenant expense reimbursements		86,558		47,774			11,369		21,369		-		6,046
Fee and other income:													
BMS cleaning fees		22,040		26,968			-		-		-		(4,928)
Signage revenue		12,040		12,040			-		-		-		-
Management and leasing fees		4,355		1,652			2,618		309		-		(224)
Lease termination fees		4,940		2,935			1,812		-		-		193
Other income		9,773		4,106			5,596		258		-		(187)
Total revenues		679,101	_	400,159	_		133,506	_	83,478	_	-		61,958
Operating expenses		275,143		169,324	_		52,353		30,097				23,369
Depreciation and amortization		135,933		68,360			33,501		15,475		_		18,597
General and administrative		44,651		6,055			6,866		3,757		_		27,973
Acquisition and transaction related costs, and impairment losses		20,419		-			-		0,707		_		20,419
Total expenses		476,146		243,739	_		92.720		49,329				90,358
Operating income (loss)		202,955	_	156,420	_		40.786		34,149				
				156,420			40,786		34,149		-		(28,400)
Income from Real Estate Fund		20,616		-			-		-		-		20,616
Income applicable to Toys		606		4 000			4.040		-		606		40.000
Income from partially owned entities		18,689		4,329			1,248		480		-		12,632
Interest and debt expense		(126,102)		(48,457)			(18,703)		(14,453)		-		(44,489)
Interest and other investment income, net		9,947		1,822			90		9		-		8,026
Net gain on disposition of wholly owned and													
partially owned assets		363		<u> </u>			<u> </u>		<u> </u>				363
Income (loss) before income taxes		127,074		114,114			23,421		20,185		606		(31,252)
Income tax expense		(2,644)		(1,308)			(196)		(146)		-		(994)
Income (loss) from continuing operations		124,430		112,806			23,225		20,039		606		(32,246)
Income from discontinued operations		451,556		445,762			-		5,794		-		-
Net income (loss)		575,986		558,568			23,225		25,833		606		(32,246)
Less net income attributable to noncontrolling interests in:													
Consolidated subsidiaries		(11,322)		(1,423)			-		(5)		-		(9,894)
Operating Partnership		(31,049)		-			-		-		-		(31,049)
Preferred unit distributions of the Operating Partnership		(12)		-			-		-		-		(12)
Net income (loss) attributable to Vornado		533,603		557,145			23,225		25,828		606		(73,201)
Interest and debt expense		143,674		61,809			21,979		15,597		-		44,289
Depreciation and amortization		155,921		83,199			37,486		17,046		-		18,190
Income tax expense		2,759		1,326			200		146		-		1,087
EBITDA for the three months ended December 31, 2014	\$	835,957	\$	703,479	\$		82,890	\$	58,617	\$	606	\$	(9,635)
EBITDA for the three months ended December 31, 2013	\$	350,860	\$	375,392	\$		83,259	\$	25,704	\$	(176,808)	\$	43,313
EBITDA as adjusted for comparability - OP basis:	-							-				_	
For the three months ended December 31, 2014	\$	422,849	\$	257,380 (1)	\$	_	81,090 <sup>(2)</sup>	\$	52,169 <sup>(3)</sup>	\$	-	\$	32,210
For the three months ended December 31, 2013	\$	410,095	\$	239,114 (1)	\$	-	83,259 (2)	<u>\$</u>	50,451 <sup>(3)</sup>	<u>\$</u>	-	\$	37,271

See notes on pages 14 and 15.



# EBITDA BY SEGMENT

(unaudited and in thousands)

						Υ	ear Ended Dec	embe	r 31, 2014				
		T-4-1		Nam Vanla		\A/ I-	DO		Retail		<b>T</b>		Other
		Total	_	New York			ngton, DC	_	Properties	_	Toys		Other
Property rentals	\$	1,982,273	\$	1,095,689	,	\$	443,862	\$	227,868	\$	-	\$	214,854
Straight-line rent adjustments		82,247		44,757			6,385		2,645		-		28,460
Amortization of acquired below-market leases, net		46,277		30,787	-		1,817	_	9,285	_	-		4,388
Total rentals		2,110,797		1,171,233			452,064		239,798		-		247,702
Tenant expense reimbursements		329,398		181,521			42,798		84,129		-		20,950
Fee and other income:				10= 110									(10.150)
BMS cleaning fees		85,658		105,116			-		-		-		(19,458)
Signage revenue		37,929		37,929			-		-		-		-
Management and leasing fees		21,382		8,935			11,697		1,477		-		(727)
Lease termination fees		17,042		9,375			5,764		680		-		1,223
Other income		33,734		6,736			24,828		863		-		1,307
Total revenues		2,635,940		1,520,845	_		537,151		326,947		-		250,997
Operating expenses		1,064,753		651,832			200,960		115,003		-		96,958
Depreciation and amortization		536,230		266,155			129,720		65,517		-		74,838
General and administrative		185,924		28,479			27,339		16,686		-		113,420
Acquisition and transaction related costs, and impairment losses		33,391		-			-		-		-		33,391
Total expenses		1,820,298		946,466			358,019		197,206		-		318,607
Operating income (loss)	-	815,642		574,379	_		179,132		129,741		-		(67,610)
Income from Real Estate Fund		163,034		-			-		-				163,034
Loss applicable to Toys		(73,556)		-			-		-		(73,556)		-
Income (loss) from partially owned entities		15,425		20,701			(3,677)		1,730		(. 0,000)		(3,329)
Interest and debt expense		(467,715)		(183,427)			(75,395)		(54,754)		_		(154,139)
Interest and other investment income, net		38,787		6,711			183		35				31,858
Net gain on disposition of wholly owned and		00,101		0,111			100		00				01,000
partially owned assets		13,568		-			-		-		-		13,568
Income (loss) before income taxes		505,185		418,364			100,243		76,752		(73,556)		(16,618)
Income tax expense		(11,002)		(4,305)			(242)		(1,721)		` _ ′		(4,734)
Income (loss) from continuing operations		494,183		414,059	-		100,001		75,031		(73,556)		(21,352)
Income from discontinued operations		514,843		463,163			-		50,873		-		807
Net income (loss)		1,009,026		877,222	-		100,001		125,904	_	(73,556)		(20,545)
Less net income attributable to noncontrolling interests in:		1,000,020		011,222			100,001		120,004		(10,000)		(20,040)
Consolidated subsidiaries		(96,561)		(8,626)			_		(119)		_		(87,816)
Operating Partnership		(47,563)		(0,020)			_		(113)		_		(47,563)
Preferred unit distributions of the Operating Partnership		(50)		-									(50)
Net income (loss) attributable to Vornado		864,852	_	868,596	-		100,001		125,785	_	(73,556)		(155,974)
Interest and debt expense		654,398		241,959			89,448		59,322		100,549		163,120
Depreciation and amortization		685,973		324,239			145,853		73,433		64,533		77,915
·				,					1,721		12,106		
Income tax expense EBITDA for the year ended December 31, 2014	\$	24,248 <b>2,229,471</b>	\$	4,395 <b>1,439,189</b>	3	\$	288 335,590	\$	260,261	\$	103,632	\$	5,738 <b>90,799</b>
EBITDA for the year ended December 31, 2013	\$	1,993,880	<u>*</u>	1,079,682		\$	341,223	\$	541,017	\$	(12,081)	\$	44,039
	<u>*</u>	1,000,000	<u> </u>	1,010,002		•	311,220	<u> </u>	0-11,011	Ě	(12,001)	<u>*</u>	11,000
EBITDA as adjusted for comparability - OP basis:	•	4 070 000	•	075 000 (1)		•	200 700 (2)	•	004.050 (3)	•		•	450 440 (4)
For the year ended December 31, 2014	\$	1,672,096	\$	975,028 (1)	- 3	Þ	333,790 (2)	\$	204,859	\$	-	\$	158,419
For the year ended December 31, 2013	\$	1,606,441	\$	914,490 (1)	-	\$	341,223 <sup>(2)</sup>	\$	198,228 (3)	\$	-	\$	152,500 (4)

See notes on pages 14 and 15.



## NOTES TO EBITDA BY SEGMENT

(unaudited and in thousands)

(1) The elements of "New York" EBITDA as adjusted for comparability are summarized below.

	Three Months Ended December 31,					Year Ended I	Decer	nber 31,
		2014		2013		2014		2013
Office (including BMS EBITDA of \$6,105, \$5,457, \$23,918 and \$20,581, respectively)	\$	159,518	\$	148,028	\$	623,023	\$	596,413
Retail		75,495		68,930		279,677		245,874
Alexander's		10,487		10,339		41,575		41,480
Hotel Pennsylvania		11,880		11,817		30,753		30,723
Total New York	\$	257,380	\$	239,114	\$	975,028	\$	914,490

(2) The elements of "Washington, DC" EBITDA as adjusted for comparability are summarized below.

	Thi	ree Months En	ded D	ecember 31,	Year Ended	Dece	mber 31,
		2014		2013	2014		2013
Office, excluding the Skyline Properties	\$	64,841	\$	65,910	\$ 265,059	\$	268,373
Skyline properties		5,880		6,953	27,150		29,499
Total Office		70,721		72,863	 292,209		297,872
Residential		10,369		10,396	41,581		43,351
Total Washington, DC	\$	81,090	\$	83,259	\$ 333,790	\$	341,223

(3) The elements of "Retail Properties" EBITDA as adjusted for comparability are summarized below.

	Three	Months En	ded [	December 31,	Year Ended	Dece	mber 31,
		2014		2013	2014		2013
Strip shopping centers	\$	36,490	\$	36,110	\$ 147,112	\$	142,108
Regional malls		15,679		14,341	57,747		56,120
Total Retail properties	\$	52,169	\$	50,451	\$ 204,859	\$	198,228



## NOTES TO EBITDA BY SEGMENT

(unaudited and in thousands)

(4) The elements of "other" EBITDA as adjusted for comparability are summarized below.

	Three	Months En	ded D	ecember 31,	Year Ended	Decei	mber 31,
	2	2014		2013	 2014		2013
Our share of Real Estate Fund:	,						
Income before net realized/unrealized gains	\$	1,380	\$	2,015	\$ 8,056	\$	7,752
Net realized/unrealized gains on investments		4,646		6,574	37,535		23,489
Carried interest		3,079		6,256	24,715		18,230
Total		9,105		14,845	 70,306	-	49,471
The Mart and trade shows		18,598		20,038	79,004		74,270
555 California Street		13,278		10,296	48,844		42,667
India real estate ventures		1,860		1,133	6,434		5,841
Other investments		3,445		4,592	17,095		25,785
		46,286		50,904	221,683		198,034
Corporate general and administrative expenses <sup>(a)</sup>		(22,977)		(23,850)	(94,929)		(94,904)
Investment income and other, net <sup>(a)</sup>		8,901		10,217	31,665		49,370
Total Other	\$	32,210	\$	37,271	\$ 158,419	\$	152,500

<sup>(</sup>a) The amounts in these captions (for this table only) exclude income / expense from the mark-to-market of our deferred compensation plan of \$3,425 and \$4,429 for the three months ended December 31, 2014 and 2013, respectively, and \$11,557 and \$10,636 for the years ended December 31, 2014 and 2013, respectively.



## EBITDA BY SEGMENT AND REGION

(unaudited)

The following tables set forth the percentages of EBITDA, by operating segment and by geographic region (excluding discontinued operations, other gains and losses that affect comparability and our Toys and Other Segments).

	Three Months Ended	d December 31,	Year Ended De	cember 31,
	2014	2013	2014	2013
Segment				
New York	66%	64%	64%	63%
Washington, DC	21%	22%	22%	23%
Retail Properties	13%	14%	14%	14%
	100%	100%	100%	100%
Region				
New York City metropolitan area	76%	74%	75%	73%
Washington, DC / Northern Virginia area	22%	23%	23%	24%
Puerto Rico	1%	2%	1%	2%
Other geographies	1%	1%	1%	1%
	100%	100%	100%	100%



# CONSOLIDATED BALANCE SHEETS

(unaudited and in thousands)

	D	ecember 31, 2014	0	December 31, 2013		(Decrease) Increase
ASSETS		-			-	
Real estate, at cost:						
Land	\$	4,240,009	\$	4,016,851	\$	223,158
Buildings and improvements	·	13,338,445		12,245,111	•	1,093,334
Development costs and construction in progress		1,136,344		1,024,714		111,630
Leasehold improvements and equipment		130,594		132,270		(1,676)
Total		18,845,392		17,418,946		1,426,446
Less accumulated depreciation and amortization		(3,629,135)		(3,296,717)		(332,418)
Real estate, net		15,216,257		14,122,229		1,094,028
Cash and cash equivalents		1,198,477		583,290		615,187
Restricted cash '		186,512		262,440		(75,928)
Marketable securities		206,323		191,917		14,406
Tenant and other receivables, net		124,144		115,862		8,282
Investments in partially owned entities		1,246,496		1,166,443		80,053
Investment in Toys		=		83,224		(83,224)
Real Estate Fund investments		513,973		667,710		(153,737)
Receivable arising from the straight-lining of rents, net		877,486		795,256		82,230
Deferred leasing and financing costs, net		503,384		404,907		98,477
Identified intangible assets, net		276,239		307,436		(31,197)
Assets related to discontinued operations		477,620		874,050		(396,430)
Other assets		421,409		522,460		(101,051)
Total assets	\$	21,248,320	\$	20,097,224	\$	1,151,096
LIABILITIES, REDEEMABLE NONCONTROLLING INTERESTS AND EQUITY						
Liabilities:						
Mortgages payable	\$	9,551,700	\$	8,331,993	\$	1,219,707
Senior unsecured notes	*	1,347,159	Ψ	1,350,855	Ψ	(3,696)
Revolving credit facility debt		-		295,870		(295,870)
Accounts payable and accrued expenses		499,702		422,276		77,426
Deferred revenue		519,280		529,002		(9,722)
Deferred compensation plan		117,284		116,515		769
Deferred tax liabilities		1,146		1,280		(134)
Liabilities related to discontinued operations		211		14,709		(14,498)
Other liabilities		384,676		436,360		(51,684)
Total liabilities		12,421,158		11,498,860		922,298
Redeemable noncontrolling interests		1,337,780		1,003,620		334,160
Vornado shareholders' equity		6,745,426		6,765,232		(19,806)
Noncontrolling interests in consolidated subsidiaries		743,956		829,512		(85,556)
Total liabilities, redeemable noncontrolling interests and equity	\$	21,248,320	\$	20,097,224	\$	1,151,096



# CAPITAL STRUCTURE

Debt:			Dece	mber 31, 2014
Consolidated debt:				
Mortgages payable			\$	9,551,700
Senior unsecured notes				1,347,159
\$2.5 billion revolving credit facilities				-
				10,898,859
Pro rata share of non-consolidated debt in partially owned entities (excluding \$1,874,278 of Toys' debt)				2,399,354
Less: Noncontrolling interests' share of consolidated debt (primarily 1290 Avenue of the Americas and 555 California Street)				(474,860)
Total debt				12,823,353
Perpetual Preferred:	Shares/Units	Par Value		
5.00% Preferred Unit (D-16) (1 unit @ \$1,000)				1,000
6.625% Series G Preferred Shares	8,000	25.00		200,000
6.625% Series I Preferred Shares	10,800	25.00		270,000
6.875% Series J Preferred Shares	9,850	25.00		246,250
5.70% Series K Preferred Shares	12,000	25.00		300,000
5.40% Series L Preferred Shares	12,000	25.00		300,000
				1,317,250
		December 31, 2014		

Equity:	Converted Shares	(	mber 31, 2014 Common hare Price	
Common shares	187,887	\$	117.71	22,116,179
Class A units	10,590		117.71	1,246,549
Convertible share equivalents:				
Equity awards - unit equivalents	766		117.71	90,166
D-13 preferred units	397		117.71	46,731
G1-G4 units	72		117.71	8,475
Series A preferred shares	41		117.71	4,826
				23,512,926
Total Market Capitalization				\$ 37,653,529



#### **DEBT ANALYSIS**

(unaudited and in thousands)

			J	As of December 31	, <b>20</b> 1	4	
	Tota	l	Var	iable		Fixe	d
	Amount	Weighted Average Interest Rate	Amount	Weighted Average Interest Rate		Amount	Weighted Average Interest Rate
Consolidated debt	\$ 10,898,859	4.00%	\$ 1,840,769	2.20%	\$	9,058,090	4.37%
Pro rata share of non-consolidated debt:							
Toys	1,874,278	7.23%	1,199,835	6.47%		674,443	8.57%
All other	2,399,354	5.20%	319,387	1.74%		2,079,967	5.73%
Total	 15,172,491	4.59%	3,359,991	3.68%		11,812,500	4.85%
Less: Noncontrolling interests' share of consolidated debt (primarily 1290 Avenue of the Americas and 555 California Street)	(474,860)		(10,500)			(464,360)	
Company's pro rata share of total debt	\$ 14,697,631	4.61%	\$ 3,349,491	3.69%	\$	11,348,140	4.88%

	Seni	or Unsecured Note	es	Unencum	bered	I EBITDA
	Due 2015 <sup>(1)</sup>	Due 2019	Due 2022			4Q 2014
Settlement Date	3/26/2010	6/16/2014	12/7/2011			Annualized
Principal Amount	\$ 500,000	\$ 450,000	\$ 400,000	New York	\$	412,428
Issue Price	99.834%	99.619%	99.546%	Washington, DC		153,320
Coupon	4.250%	2.500%	5.000%	Retail Properties		49,116
Effective economic interest rate	4.287%	2.581%	5.057%	Other		36,516
Ratings:				Total	\$	651,380
Moody's	Baa2	Baa2	Baa2			
S&P	BBB	BBB	BBB			
Fitch	BBB	BBB	BBB			
Maturity Date / Put Date	4/1/2015	6/30/2019	1/15/2022			

Debt Covenant Ratios: (2)		Senior Unsecu Actua			Revolving Cred	t Facilities
	Required	Due 2015 <sup>(1)</sup>	Due 2019	Due 2022	Required	Actual
Total Outstanding Debt / Total Assets (3)	Less than 65%	43%	43%	43%	Less than 60%	31%
Secured Debt / Total Assets	Less than 50%	37%	37%	37%	Less than 50%	27%
Interest Coverage Ratio (Annualized Combined						
EBITDA to Annualized Interest Expense)	Greater than 1.50	2.72	2.72	2.72		N/A
Fixed Charge Coverage		N/A	N/A	N/A	Greater than 1.40	2.65
Unencumbered Assets / Unsecured Debt	Greater than 150%	779%	779%	779%		N/A
Unsecured Debt / Cap Value of Unencumbered Assets		N/A	N/A	N/A	Less than 60%	7%
Unencumbered Coverage Ratio		N/A	N/A	N/A	Greater than 1.50	10.60

<sup>(1)</sup> These notes were redeemed in full on January 1, 2015.

<sup>(2)</sup> Our debt covenant ratios are computed in accordance with the terms of our senior unsecured notes and revolving credit facilities, as applicable. The methodology used for these computations may differ significantly from similarly titled ratios of other companies. For additional information regarding the methodology used to compute these ratios, please see our filings with the SEC of our revolving credit facilities, senior debt indentures and applicable prospectuses and prospectus supplements.

<sup>(3)</sup> Total assets includes EBITDA capped at 7.5% under the senior unsecured notes and 6.0% under the revolving credit facilities.



#### **DEBT MATURITIES**

(unaudited and in thousands) Spread Maturity over Interest Date (1) LIBOR Rate 2015 2016 2017 2018 2019 Thereafter Total Property 0.91% \$ \$ \$ 2200 / 2300 Clarendon Boulevard 03/15 35,132 35,132 L+75 Senior unsecured notes due 2015 (2) 04/15 4.25% 499,958 499,958 5.43% 195,546 **River House Apartments** 04/15 195,546 888 Seventh Avenue 01/16 5.71% 318,554 318,554 510 5th Avenue 01/16 5.60% 30,154 30,154 770 Broadway 03/16 5.65% 353,000 353,000 **Bowen Building** 06/16 6.14% 115,022 115,022 1730 M and 1150 17th Street 06/16 L+125 1.41% 43,581 43,581 Montehiedra Town Center 07/16 6.04% 120,000 120,000 The Mart 12/16 5.57% 550,000 550,000 294,484 350 Park Avenue 01/17 3.75% 294,484 100 West 33rd Street - office and retail 03/17 L+150 1.67% 325,000 325,000 2011 Crystal Drive 08/17 7.30% 77,438 77,438 4.59% 75,000 North Bergen (Tonnelle Avenue) 01/18 75,000 220 20th Street 02/18 4.61% 71,256 71,256 04/18 L+153 1.68% 64,000 64,000 River House Apartments 828-850 Madison Avenue Retail Condominium 06/18 5.29% 80,000 80,000 \$1.25 Billion unsecured revolving credit facility 06/18 L+115 600,000 220 Central Park South 01/19 L+275 2.92% 600,000 Senior unsecured notes due 2019 06/19 2.50% 448,457 448,457 435 Seventh Avenue - retail 08/19 L+225 2.41% 98,000 98,000 L+105 \$1.25 Billion unsecured revolving credit facility 11/19 4 Union Square South - retail 11/19 L+215 2.31% 119,847 119,847 Cross-collateralized mortgages on 40 (3) 09/20 4.10% 607,231 607,231 strip shopping centers Eleven Penn Plaza 12/20 3.95% 450,000 450,000 02/21 Borgata Land 5.14% 58,452 58,452 909 Third Avenue 05/21 3.91% 350,000 350,000 West End 25 06/21 4.88% 101,671 101,671 08/21 L+190 185,000 185,000 Universal Buildings 2.06% 555 California Street 09/21 5.10% 597,868 597,868 655 Fifth Avenue 10/21 L+140 1.56% 140,000 140,000 Two Penn Plaza 12/21 3.99% 575,000 575,000 01/22 5.00% 398,744 398,744 Senior unsecured notes due 2022 Skyline Properties 02/22 2.97% 678,000 678,000 1290 Avenue of the Americas 11/22 3.34% 950,000 950,000 03/23 2121 Crystal Drive 5.51% 146,214 146,214 666 Fifth Avenue Retail Condominium 03/23 3.61% 390,000 390,000 04/23 Bergen Town Center 3.56% 300,000 300,000 Las Catalinas 08/24 4.43% 130,000 130,000 2101 L Street 08/24 3.97% 148,922 148,922

See notes on the following page.



## **DEBT MATURITIES**

(unaudited and in thousands)																
Property	Maturity Date <sup>(1)</sup>	Spread over LIBOR	Interest Rate		2015		2016	2017		2018		2019		Thereafter		Total
1215 Clark Street, 200 12th Street & 251 18th Street	01/25		7.94%	\$		\$		\$ 	\$	_	\$		\$	97,584	\$	97,584
Other properties	Various				12,091		-	-		28,571		-		38,194		78,856
Purchase accounting valuation adjustments	Various				(15)		-	-		-		-		903		888
Total				\$	742,712	\$	1,530,311	\$ 696,922	\$	318,827	\$	1,266,304	\$	6,343,783	\$	10,898,859
Weighted average rate				_	4.45%	_	5.58%	 3.17%	_	4.08%	_	2.67%	_	3.92%	_	4.00%
Fixed rate debt				\$	707,580	\$	1,486,730	\$ 371,922	\$	237,827	\$	448,457	\$	5,805,574	\$	9,058,090
Fixed weighted average rate expiring					4.63%		5.70%	4.49%		4.91%		2.50%		4.11%		4.37%
Floating rate debt				\$	35,132	\$	43,581	\$ 325,000	\$	81,000	\$	817,847	\$	538,209	\$	1,840,769
Floating weighted average rate expiring					0.91%		1.41%	1.67%		1.64%		2.77%		1.89%		2.20%

<sup>(1)</sup> Represents the extended maturity for certain loans in which we have the unilateral right to extend.

<sup>(2)</sup> These notes were redeemed in full on January 1, 2015.

<sup>(3)</sup> Comprised of (i) a \$550,589 fixed rate loan with an interest rate of 4.29%, and a (ii) \$60,000 variable rate loan at LIBOR plus 1.36% (2.36% at December 31, 2014), subject to a LIBOR floor of 1.00%.

<sup>(4)</sup> Pursuant to an existing swap agreement, \$422,000 of the new loan bears interest at a fixed rate of 4.78% through March 2018, and the balance of \$153,000 floats through March 2018. The entire \$575,000 will float thereafter for the duration of the loan.



#### **UNCONSOLIDATED JOINT VENTURES**

(unaudited and in thousands) As of December 31, 2014 Debt Percentage Company's Company's Ownership at Carrying Pro rata 100% of Asset **Joint Venture Name** Category December 31, 2014 Amount Share **Joint Venture** Toys Retailer 32.6% \$ 1,874,278 \$ 5,748,350 Office/Retail \$ Alexander's, Inc. 32.4% 131,616 \$ 334,621 \$ 1,032,780 India real estate ventures Office/Land 4.1% to 36.5% 76,752 45,885 183,541 Partially owned office buildings: 280 Park Avenue Office 50.0% 294,633 365.086 730.171 One Park Avenue Office 55.0% 250,000 138,433 137,500 650 Madison Avenue Office/Retail 20.1% 114,271 161,024 800,000 Rosslyn Plaza Office/Residential 43.7% to 50.4% 53,452 16,881 33,488 666 Fifth Avenue Office Condominium Office 49.5% 52,431 605,516 1,223,265 West 57th Street properties Office 50.0% 42,958 10,000 20,000 330 Madison Avenue Office 25.0% 30,837 37,500 150,000 Warner Building Office 55.0% 20,008 160,985 292,700 Fairfax Square Office 20.0% 5,916 18.000 90.000 1101 17th Street Office 55.0% 17,050 31,000 Other partially owned office buildings Office 7.810 Various 27.715 70,650 Other investments: Independence Plaza Residential 50.1% 153,084 275,550 550,000 Monmouth Mall 50.0% 6,094 77,469 154,938 Retail 118,201 775,547 Other investments Various Various 108,572 1,246,496 2,399,354 6,388,080



# UNCONSOLIDATED JOINT VENTURES

	Percentage Ownership at		hare of Net In	come (	Loss) for the		Our Share of	-RITIDA	tor tha				
		Thre	e Months En			Our Share of EBITDA for the Three Months Ended December 31,							
oint Venture Name	December 31, 2014		2014		2013		2014		2013				
oys	32.6%	\$	606	\$	(293,066)	\$	606	\$	(176,808)				
ew York:													
Alexander's, Inc.	32.4%	\$	5,704	\$	4,936	\$	10,657	\$	11,069				
West 57th Street properties (partially under development)	50.0%		(3,262)		126		336		548				
330 Madison Avenue	25.0%		1,756		1,459		2,677		2,346				
Independence Plaza	50.1%		(1,716)		(2,850)		4,047		3,718				
666 Fifth Avenue Office Condominium	49.5%		1,229		1,935		4,815		7,183				
825 Seventh Avenue	50.0%		686		378		811		685				
650 Madison Avenue (acquired in September 2013)	20.1%		(551)		(2,229)		2,983		3,058				
One Park Avenue	55.0%		461		68		4,252		1,974				
280 Park Avenue (partially under development)	50.0%		183		(2,069)		6,117		5,346				
Other	Various		(161)		(247)		864		742				
			4,329		1,507		37,559		36,669				
/ashington, DC:													
Rosslyn Plaza	43.7% to 50.4%		(616)		(1,207)		935		1,495				
Warner Building	55.0%		(373)		(1,880)		3,461		1,942				
1101 17th Street	55.0%		323		2,252		651		692				
Fairfax Square	20.0%		(185)		(59)		394		505				
Other	Various		2,099		À71 <sup>°</sup>		3,072		1,372				
			1,248		(423)		8,513		6,006				
etail Properties:													
Monmouth Mall	50.0%		458		562		2,429		2,474				
Other	Various		22		23		114		117				
			480		585		2,543		2,591				
other:													
Green Courte	8.3%		12,467		(68)		13,000		474				
India real estate ventures <sup>(1)</sup>	4.1% to 36.5%		(5,869)		(903)		(3,910)		1,133				
Alexander's corporate fee income	32.4%		3,834		1,664		3,834		1,664				
Other	Various		2,200		(2,461)		4,104		5,452				
Out of	vanous		12,632		(1,768)		17,028		8,723				
		\$	18,689	\$	(99)	\$	65,643	\$	53,989				
		Ψ	10,009	Ψ	(99)	Ψ	05,045	Ψ	33,308				

<sup>(1)</sup> Includes a \$5,771 non-cash impairment loss in 2014.



# UNCONSOLIDATED JOINT VENTURES

(unaudited and in thousands)

	Percentage Ownership at	Our S	Share of Net In Year Ended I			Our Share of EBITDA for the Year Ended December 31,			
Joint Venture Name	<b>December 31, 2014</b>		2014		2013		2014		2013
Тоуѕ	32.6%	\$	(73,556)	\$	(362,377)	\$	103,632	\$	(12,081)
New York:									
Alexander's, Inc.	32.4%	\$	21,287	\$	17,721	\$	41,745	\$	42,210
West 57th Street properties (partially under development)	50.0%		(13,912)		541		1,585		2,466
666 Fifth Avenue Office Condominium	49.5%		7,163		7,711		27,033		27,585
825 Seventh Avenue	50.0%		7,095		1,529		3,300		2,762
330 Madison Avenue	25.0%		6,433		5,173		9,895		8,807
Independence Plaza	50.1%		(4,829)		(6,049)		18,490		10,543
650 Madison Avenue (acquired in September 2013)	20.1%		(3,619)		(2,229)		12,283		3,058
One Park Avenue	55.0%		1,371		1,122		12,650		8,098
280 Park Avenue (partially under development)	50.0%		715		(8,549)		23,395		20,350
Other	Various		(1,003)		(1,443)		3,035		2,690
			20,701		15,527		153,411		128,569
Washington, DC:									
Warner Building	55.0%		(4,732)		(8,226)		10,368		6,906
Rosslyn Plaza	43.7% to 50.4%		(3,390)		(3,365)		4,454		6,287
1101 17th Street	55.0%		1,202		3,248		2,486		2,665
Fairfax Square	20.0%		(99)		(146)		2,183		2,099
Other	Various		3,342		1,521		7,064		5,174
			(3,677)		(6,968)		26,555		23,131
Retail Properties:									
Monmouth Mall	50.0%		1,646		2,012		9,237		9,556
Other	Various		84		85		453		467
			1,730		2,097		9,690		10,023
Other:									
Green Courte	8.3%		12,467		_		14,606		2,130
Alexander's corporate fee income	32.4%		8.722		6,681		8,722		6,681
India real estate ventures (1)	4.1% to 36.5%		(8,309)		(3,533)		663		5,841
Other <sup>(2)(3)</sup>	Various		(16,209)		9,788		8,616		50,065
			(3,329)		12,936		32,607		64,717
		\$	15,425	\$	23,592	\$	222,263	\$	226,440
		Ψ	10,720	Ψ	20,032	Ψ	222,200	Ψ	220,440

<sup>(1)</sup> Includes a \$5,771 non-cash impairment loss in 2014.

<sup>(2)</sup> In the third quarter of 2014, we recognized a \$10,263 non-cash charge, comprised of a \$5,959 impairment loss and a \$4,304 loan loss reserve, on our equity and debt investments in Suffolk Downs.

<sup>(3)</sup> On April 19, 2013, LNR was sold.



# SQUARE FOOTAGE in service

(unaudited and square feet in thousands)	
	Owned by Company

	<u> </u>	Owned by Company					
	Total Portfolio	Total	Office	Retail	Showroom	Other	
Segment:				- Trotain		O LIIO	
New York:							
Office	20,052	16,808	16,625	-	183	-	
Retail	2,450	2,179	-	2,179	-	_	
Alexander's (32.4% interest)	2,178	706	287	419	-	-	
Hotel Pennsylvania	1,400	1,400	-	-	-	1,400	
Residential (1,654 units)	1,524	763	-	-	-	763	
· · · · · · · · · · · · · · · · · · ·	27,604	21,856	16,912	2,598	183	2,163	
Washington, DC:							
Office, excluding the Skyline Properties	13,461	11,083	10,265	818	-	-	
Skyline Properties	2,648	2,648	2,599	49	-	-	
Total Office	16,109	13,731	12,864	867	-	-	
Residential (2,414 units)	2,597	2,455		-	-	2,455	
Other	384	384	-	9	-	375	
	19,090	16,570	12,864	876		2,830	
Retail Properties:							
Strip Shopping Centers	13,346	12,920	-	12,920	-	-	
Regional Malls	3,451	2,353	-	2,353	-	-	
	16,797	15,273		15,273		-	
Other:							
The Mart	3,587	3,578	1,691	99	1,788	-	
555 California Street (70% interest)	1,801	1,261	1,168	93	-	-	
Primarily Warehouses	1,555	942	<u>-</u>	<u>-</u>	-	942	
	6,943	5,781	2,859	192	1,788	942	
Total square feet at December 31, 2014	70,434	59,480	32,635	18,939	1,971	5,935	
Total square feet at September 30, 2014	69,427	58,601	31,836	18,834	1,971	5,960	
			Number of	Number of			
Parking Garages (not included above):		Square Feet	Garages	Spaces			
New York	_	1,668	10	4,909			
Washington, DC		8.928	56	29.628			

		Number of	Number of
Parking Garages (not included above):	Square Feet	Garages	Spaces
New York	1,668	10	4,909
Washington, DC	8,928	56	29,628
The Mart	558	4	1,664
555 California Street	168	1	453
Total at December 31, 2014	11,322	71	36,654



# **TOP 30 TENANTS**

<b>T</b>	Square	2014 Annualized Revenues	% of 2014 Annualized
Tenants	Footage	(in thousands)	Revenues
U.S. Government	4,210,685	\$ 151,158	5.6%
IPG and affiliates	754,979	42,339	1.6%
Bank of America	636,317	40,057	1.5%
AXA Equitable Life Insurance	423,174	37,495	1.4%
Macy's	690,433	36,803	1.4%
Amazon.com	470,143	32,157	1.2%
McGraw-Hill Companies, Inc.	479,557	27,380	1.0%
Ziff Brothers Investments, Inc.	287,030	26,766	1.0%
Hennes & Mauritz	110,646	25,301	0.9%
J. Crew	398,250	25,216	0.9%
New York Stock Exchange	381,425	24,920	0.9%
Madison Square Garden	392,786	24,204	0.9%
New York & Co	379,863	21,942	0.8%
Topshop	94,349	21,438	0.8%
Fast Retailing (Uniqlo)	92,577	20,776	0.8%
Motorola Mobility (guaranteed by Google)	607,872	20,066	0.7%
Sears Holding Company (Kmart Corporation and Sears Corporation)	834,148	19,879	0.7%
AOL	233,264	19,685	0.7%
The Home Depot	993,541	19,435	0.7%
Forever 21	125,279	18,961	0.7%
AMC Networks, Inc.	283,745	18,653	0.7%
JCPenney	426,370	17,637	0.6%
Wal-Mart	1,438,730	17,526	0.6%
Hollister	21,741	17,269	0.6%
Family Health International	359,085	16,284	0.6%
Bryan Cave LLP	213,946	15,940	0.6%
Lockheed Martin	328,919	14,828	0.5%
Cushman & Wakefield	166,287	13,879	0.5%
Lowe's	976,415	12,859	0.5%
Information Builders, Inc.	243,486	12,341	0.5%



# LEASE EXPIRATIONS NEW YORK SEGMENT

udited)	Year of Lease Expiration	Our share of Square Feet of Expiring Leases		verage Annual piring Leases Per Sq. Ft.	Percentage of Annualized Escalated Rent
Office:	Month to Month	38,000	\$ 2,044,000	\$ 53.79	0.2%
	First Quarter 2015	77,000	4,058,000	52.70	0.4%
	Second Quarter 2015	480,000	29,032,000	60.48	2.9%
	Third Quarter 2015	121,000	9,631,000	79.60	1.0%
	Fourth Quarter 2015	168,000	11,649,000	69.34	1.2%
	Total 2015	846,000	54,370,000	64.27	5.5%
	2016	1,246,000	78,552,000	63.04	7.7%
	2017	713,000	45,551,000	63.89	4.4%
	2018	1,017,000	76,091,000	74.82	7.5%
	2019	987,000	66,135,000	67.01	6.6%
	2020	1,367,000	81,391,000	59.54	8.2%
	2021	1,139,000	74,125,000	65.08	7.4%
	2022	862,000	54,673,000	63.43	5.6%
	2023	1,587,000	110,510,000	69.63	11.3%
	2024	1,098,000	79,538,000	72.44	7.8%
Retail:	Month to Month	32,000	\$ 4,809,000	\$ 150.28	1.4%
	First Quarter 2015	52,000	14,969,000	287.87	4.5%
	Second Quarter 2015	3,000	1,051,000	350.33	0.3%
	Third Quarter 2015	31,000	2,601,000	83.90	0.8%
	Fourth Quarter 2015	8,000	1,621,000	202.63	0.5%
	Total 2015	94,000	20,242,000	215.34	6.0%
	2016	56,000	16,378,000	292.46	4.9%
	2017	14,000	2,999,000	214.21	0.9%
	2018	159,000	38,525,000	242.30	11.5%
	2019	121,000	30,882,000	255.22	9.2%
	2020	61,000	8,909,000	146.05	2.7%
	2021	38,000	7,361,000	193.71	2.2%
	2022	30,000	3,641,000	121.37	1.1%
	2023	81,000	18,271,000	225.57	5.5%
	2024	171,000	53,064,000	310.32	15.8%



# LEASE EXPIRATIONS WASHINGTON, DC SEGMENT

	Year of Lease	Our share of Square Feet of Expiring	Weighted Ave Rent of Expi	•	Percentage of Annualized
	Expiration	Leases	Total	Per Sq. Ft.	Escalated Rent
Office:	Month to Month	324,000	\$ 9,293,000	\$ 28.70	2.1%
	First Quarter 2015	471,000	20,819,000	44.25	4.7%
	Second Quarter 2015	257,000	12,683,000	49.26	2.8%
	Third Quarter 2015	327,000	13,665,000	41.80	3.1%
	Fourth Quarter 2015	625,000	24,917,000	39.84	5.6%
	Total 2015	1,680,000	72,084,000	42.90	16.2%
	2016	1,179,000	50,596,000	42.93	11.4%
	2017	626,000	25,649,000	40.97	5.8%
	2018	987,000	43,790,000	44.36	9.8%
	2019	1,557,000	65,604,000	42.13	14.7%
	2020	728,000	36,326,000	49.89	8.2%
	2021	573,000	26,117,000	45.58	5.9%
	2022	963,000	42,194,000	43.80	9.5%
	2023	161,000	7,473,000	46.38	1.7%
	2024	374,000	14,547,000	38.85	3.3%



# LEASE EXPIRATIONS RETAIL PROPERTIES SEGMENT

(unaudited) Our share of **Square Feet** Weighted Average Annual Percentage of Year of Lease of Expiring Rent of Expiring Leases Annualized Expiration Leases **Total** Per Sq. Ft. **Escalated Rent** Strip Shopping Centers: Month to Month 38,000 1,036,000 \$ 27.03 0.6% 26,000 1,156,000 0.7% First Quarter 2015 44.61 Second Quarter 2015 9,000 241.000 25.54 0.1% Third Quarter 2015 52,000 1,766,000 33.67 1.0% Fourth Quarter 2015 90,000 29.29 2,635,000 1.5% Total 2015 177,000 5,798,000 32.62 3.3% 2016 606,000 10,304,000 16.99 5.8% 2017 425,000 7,525,000 17.69 4.3% 2018 1,293,000 18,767,000 14.51 10.6% 2019 1,317,000 20,056,000 15.23 11.3% 2020 1,142,000 15,751,000 13.79 8.9% 2021 578,000 8,572,000 14.83 4.8% 2022 927,000 11,147,000 12.03 6.3% 2023 1,136,000 18,424,000 16.22 10.4% 2024 1,225,000 14,966,000 12.22 8.5% **Regional Malls:** Month to Month 30,000 \$ 952,000 \$ 32.10 1.9% First Quarter 2015 26,000 1,284,000 49.60 2.6% Second Quarter 2015 13,000 865,000 64.79 1.7% Third Quarter 2015 33,000 554,000 16.73 1.1% Fourth Quarter 2015 8,000 705,000 85.32 1.4% 80,000 42.27 Total 2015 3,408,000 6.8% 2016 87,000 4,065,000 46.75 8.1% 2017 40,000 61.82 4.9% 2,453,000 2018 53,000 3,476,000 65.09 6.9% 2019 173.000 36.38 12.5% 6.298.000 2020 105,000 4,738,000 45.22 9.4% 2021 130,000 3,721,000 28.72 7.4% 2022 37,000 1,370,000 37.28 2.7% 2023 2.9% 37.000 1.454.000 39.55

105,000

3,253,000

31.06

6.5%

2024



## LEASING ACTIVITY

(unaudited)

The leasing activity presented below is based on leases signed during the period and is not intended to coincide with the commencement of rental revenue in accordance with accounting principles generally accepted in the United States of America ("GAAP"). Tenant improvements and leasing commissions presented below are based on square feet leased during the period. Second generation relet space represents square footage that has not been vacant for more than nine months.

	New York		Washington, DC		Retail Properties				
(square feet in thousands)		Office	Retail		Office		Strips		Malls
Quarter Ended December 31, 2014									
Total square feet leased		1,248	51		658		210		57
Our share of square feet leased:		1,095	51		619		210		51
Initial rent <sup>(1)</sup>	\$	66.79	\$ 410.63	\$	36.86	\$	18.98	\$	49.18
Weighted average lease term (years)		12.3	11.5		9.4		6.6		6.4
Second generation relet space:									
Square feet		732	45		461		92		15
Cash basis:									
Initial rent (1)	\$	68.25	\$ 260.31	\$	36.64	\$	13.16	\$	69.20
Prior escalated rent	\$	60.63	\$ 175.49	\$	39.68	\$	13.16	\$	69.64
Percentage increase (decrease)		12.6%	48.3%		(7.7%)		-		(0.6%)
GAAP basis:									
Straight-line rent (2)	\$	67.80	\$ 307.92	\$	34.42	\$	13.21	\$	70.22
Prior straight-line rent	\$	55.87	\$ 173.75	\$	36.89	\$	12.72	\$	67.21
Percentage increase (decrease)		21.4%	77.2%		(6.7%)		3.9%		4.5%
Tenant improvements and leasing commissions:									
Per square foot	\$	78.45	\$ 177.43	\$	61.48	\$	5.24	\$	16.53
Per square foot per annum	\$	6.38	\$ 15.43	\$	6.54	\$	0.79	\$	2.58
Percentage of initial rent		9.5%	3.8%		17.7%		4.2%		5.3%
Year Ended December 31, 2014									
Total square feet leased		3,973	119		1,817 <sup>(3)</sup>		890		161
Our share of square feet leased:		3,416	114		1,674 <sup>(3)</sup>		890		142
Initial rent (1)	\$	66.78	\$ 327.38	\$	38.57	\$	19.15	\$	36.19
Weighted average lease term (years)		11.3	11.2		8.2		6.8		5.6
Second generation relet space:									
Square feet		2,550	92		1,121		434		70
Cash basis:									
Initial rent (1)	\$	68.18	\$ 289.74	\$	38.57	\$	20.31	\$	34.16
Prior escalated rent	\$	60.50	\$ 206.62	\$	41.37	\$	19.45	\$	32.98
Percentage increase (decrease)		12.7%	40.2%		(6.8%)		4.4%		3.6%
GAAP basis:									
Straight-line rent (2)	\$	67.44	\$ 331.33	\$	36.97	\$	20.53	\$	34.71
Prior straight-line rent	\$	56.76	\$ 204.15	\$	38.25	\$	18.77	\$	32.29
Percentage increase (decrease)		18.8%	62.3%		(3.3%)		9.4%		7.5%
Tenant improvements and leasing commissions:									
Per square foot	\$	75.89	\$ 110.60	\$	46.77	\$	10.66	(4) \$	11.96
Per square foot per annum	\$	6.72	\$ 9.88	\$	5.70	\$	1.57	<sup>(4)</sup> \$	2.14
Percentage of initial rent		10.1%	3.0%		14.8%		8.2%	(4)	5.9%



#### LEASING ACTIVITY

	New York		Washington, DC		C Retail Properties		ies		
(square feet in thousands)		Office	Retail		Office		Strips		Malls
Year Ended December 31, 2013									
Total square feet leased		2,410	138		1,836		1,388		674
Our share of square feet leased:		2,024	121		1,392		1,388		600
Initial rent <sup>(1)</sup>	\$	60.78	\$ 268.52	\$	39.91	\$	17.27	\$	26.39
Weighted average lease term (years)		11.0	8.6		7.0		6.2		8.1
Second generation relet space:									
Square feet		1,716	103		910		959		205
Cash basis:									
Initial rent <sup>(1)</sup>	\$	60.04	\$ 262.67	\$	40.91	\$	16.57	\$	23.59
Prior escalated rent	\$	56.84	\$ 117.45	\$	41.16	\$	15.18	\$	22.76
Percentage increase (decrease)		5.6%	123.7%		(0.6%)		9.2%		3.6%
GAAP basis:									
Straight-line rent (2)	\$	59.98	\$ 293.45	\$	40.87	\$	16.91	\$	24.04
Prior straight-line rent	\$	52.61	\$ 152.34	\$	39.36	\$	14.76	\$	21.87
Percentage increase		14.0%	92.6%		3.8%		14.6%		9.9%
Tenant improvements and leasing commissions:									
Per square foot	\$	61.78	\$ 100.93	\$	33.24	\$	3.96	\$	20.69
Per square foot per annum	\$	5.61	\$ 11.64	\$	4.75	\$	0.64	\$	2.55
Percentage of initial rent		9.2%	4.3%		11.9%		3.7%		9.7%

<sup>(1)</sup> Represents the cash basis weighted average starting rent per square foot, which is generally indicative of market rents. Most leases include free rent and periodic stepups in rent which are not included in the initial cash basis rent per square foot but are included in the GAAP basis straight-line rent per square foot.

<sup>(2)</sup> Represents the GAAP basis weighted average rent per square foot that is recognized over the term of the respective leases, and includes the effect of free rent and periodic step-ups in rent.

<sup>(3)</sup> Excludes (i) 165 square feet leased to WeWork that will be redeveloped into rental residential apartments, and (ii) 82 square feet of retail space that was leased at an initial rent of \$46.76 per square foot.

<sup>(4)</sup> Tenant improvements and leasing commissions for the quarter and the year ended December 31, 2014 reflect first generation leasing activity at our Kearny strip shopping center.



## OCCUPANCY, SAME STORE EBITDA AND RESIDENTIAL STATISTICS

(unaudited)

#### **Occupancy and Same Store EBITDA:**

	New York	Washington, DC <sup>(1)</sup>	Retail Properties
Occupancy rate at:			
December 31, 2014	96.9%	83.8%	95.9%
September 30, 2014	96.7%	83.4%	95.2%
December 31, 2013	96.7%	83.4%	95.4%
Same store EBITDA % increase (decrease):			
Year ended December 31, 2014 vs. December 31, 2013	4.7%	(2.4%)	1.7%
Three months ended December 31, 2014 vs. December 31, 2013	3.3%	(2.3%)	1.9%
Three months ended December 31, 2014 vs. September 30, 2014	1.8%	(3.0%)	0.6%
Cash basis same store EBITDA % increase (decrease):			
Year ended December 31, 2014 vs. December 31, 2013	7.6%	(2.3%)	2.3%
Three months ended December 31, 2014 vs. December 31, 2013	8.2%	(3.8%)	2.4%
Three months ended December 31, 2014 vs. September 30, 2014	4.7%	(3.4%)	0.7%

<sup>(1)</sup> The total office occupancy rates for the Washington, DC segment were as follows:

December 31, 2014 80.9% September 30, 2014 80.5% December 31, 2013 80.7%

#### **Residential Statistics:**

	Number of Units	Occupancy Rate	 Average Monthly Rent Per Unit
New York:			
December 31, 2014	1,654	95.2%	\$ 3,163
September 30, 2014	1,655	94.7%	\$ 3,074
December 31, 2013	1,653	94.8%	\$ 2,864
Washington, DC:			
December 31, 2014	2,414	97.4%	\$ 2,078
September 30, 2014	2,414	97.0%	\$ 2,102
December 31, 2013	2,405	96.3%	\$ 2,101



## CAPITAL EXPENDITURES, TENANT IMPROVEMENTS AND LEASING COMMISSIONS

## CONSOLIDATED

(unaudited and in thousands)		,	ear Fnd	ed December 31.		
Capital expenditures (accrual basis):		2014	2013		,	2012
Expenditures to maintain assets	\$	107,728	\$	73,130	\$	69,912
Tenant improvements		205,037		120,139		169,205
Leasing commissions		79,636		51,476		56,203
Non-recurring capital expenditures		122,330		49,441		17,198
Total capital expenditures and leasing commissions (accrual basis)		514,731		294,186		312,518
Adjustments to reconcile to cash basis:						
Expenditures in the current year applicable to prior periods		140,490		155,035		105,350
Expenditures to be made in future periods for the current period		(313,746)		(150,067)		(170,744)
Total capital expenditures and leasing commissions (cash basis)	<u>\$</u>	341,475	\$	299,154	\$	247,124
Our share of square feet leased		6,236		5,525		5,217
Tenant improvements and leasing commissions per square foot per annum	\$	5.98	\$	4.33	\$	4.16
Percentage of initial rent		10.6%		9.5%		9.6%
Development and redevelopment expenditures:						
Springfield Mall	\$	127,467	\$	68,716	\$	18,278
Marriott Marquis Times Square - retail and signage		112,390		40,356		9,092
220 Central Park South		78,059		243,687		12,191
330 West 34th Street		41,592		6,832		8
The Bartlett		38,163		6,289		3,008
608 Fifth Avenue		20,377		3,492		-
Wayne Towne Center		19,740		4,927		3,452
7 West 34th Street		11,555		-		-
Other		94,844		95,118		110,844
	\$	544,187	\$	469,417	\$	156,873



## CAPITAL EXPENDITURES, TENANT IMPROVEMENTS AND LEASING COMMISSIONS

## **NEW YORK SEGMENT**

(unaudited and in thousands)								
·	Year Ended December 31,							
Capital expenditures (accrual basis):		2014		2013		2012		
Expenditures to maintain assets	\$	48,518	\$	34,553	\$	27,434		
Tenant improvements		143,007		87,275		71,572		
Leasing commissions		66,369		39,348		27,573		
Non-recurring capital expenditures		64,423		11,579		5,822		
Total capital expenditures and leasing commissions (accrual basis)		322,317		172,755		132,401		
Adjustments to reconcile to cash basis:								
Expenditures in the current year applicable to prior periods		67,577		56,345		41,975		
Expenditures to be made in future periods for the current period		(205,258)		(91,107)		(76,283)		
Total capital expenditures and leasing commissions (cash basis)	<u>\$</u>	184,636	\$	137,993	\$	98,093		
Our share of square feet leased		3,530		2,145		1,939		
Tenant improvements and leasing commissions per square foot per annum	\$	6.82	\$	5.89	\$	5.48		
Percentage of initial rent		9.1%		8.1%		8.8%		
-								
Development and redevelopment expenditures:								
Marriott Marquis Times Square - retail and signage	\$	112,390	\$	40,356	\$	9,092		
330 West 34th Street		41,592		6,832		8		
608 Fifth Avenue		20,377		3,492		-		
7 West 34th Street		11,555		-		-		
Other		27,892		35,305		42,460		
	\$	213,806	\$	85,985	\$	51,560		



## CAPITAL EXPENDITURES, TENANT IMPROVEMENTS AND LEASING COMMISSIONS

# WASHINGTON, DC SEGMENT

(unaudited and in thousands)								
Capital expenditures (accrual basis):	Year Ended December 31,							
	2014		2013		2012			
Expenditures to maintain assets	\$	23,425	\$	22,165	\$	20,582		
Tenant improvements		37,842		6,976		41,846		
Leasing commissions		5,857		4,389		11,393		
Non-recurring capital expenditures		37,798		37,342		10,296		
Total capital expenditures and leasing commissions (accrual basis)		104,922		70,872		84,117		
Adjustments to reconcile to cash basis:								
Expenditures in the current year applicable to prior periods		45,084		26,075		24,370		
Expenditures to be made in future periods for the current period		(63,283)		(36,702)		(43,600)		
Total capital expenditures and leasing commissions (cash basis)	<u>\$</u>	86,723	\$	60,245	\$	64,887		
Our share of square feet leased		1,674		1,392		1,901		
Tenant improvements and leasing commissions per square foot per annum	\$	5.70	\$	4.75	\$	4.86		
Percentage of initial rent		14.8%		11.9%		12.0%		
Development and redevelopment expenditures:								
The Bartlett	\$	38,163	\$	6,289	\$	3,008		
Other	Ψ	45,482	<b>T</b>	35,412	Ψ	36,326		
	\$	83,645	\$	41,701	\$	39,334		



# CAPITAL EXPENDITURES, TENANT IMPROVEMENTS AND LEASING COMMISSIONS

## **RETAIL PROPERTIES SEGMENT**

(unaudited and in thousands)					
	 Υ	ear End	ed December 31	,	
Capital expenditures (accrual basis):	 2014		2013		2012
Expenditures to maintain assets	\$ 16,715	\$	5,664	\$	4,676
Tenant improvements	551		12,431		9,052
Leasing commissions	145		2,113		2,368
Non-recurring capital expenditures	 10,014		-		-
Total capital expenditures and leasing commissions (accrual basis)	27,425		20,208		16,096
Adjustments to reconcile to cash basis:					
Expenditures in the current year applicable to prior periods	5,124		5,562		10,353
Expenditures to be made in future periods for the current period	 (9,814)		(14,011)		(7,754)
Total capital expenditures and leasing commissions (cash basis)	\$ 22,735	<u>\$</u>	11,759	\$	18,695
Our share of square feet leased	 1,032		1,988		1,377
Tenant improvements and leasing commissions per square foot per annum	\$ 1.63	\$	1.33	\$	1.04
Percentage of initial rent	 7.6%		6.6%		5.2%
Development and redevelopment expenditures:					
Springfield Mall	\$ 127,467	\$	68,716	\$	18,278
Wayne Towne Center	19,740		4,927		3,452
Other	 8,048		20,283		31,816
	\$ 155,255	\$	93,926	\$	53,546



# CAPITAL EXPENDITURES, TENANT IMPROVEMENTS AND LEASING COMMISSIONS

## **OTHER**

(unaudited and in thousands)							
	 Year Ended December 31,						
Capital expenditures (accrual basis):	 2014		2013		2012		
Expenditures to maintain assets	\$ 19,070	\$	10,748	\$	17,220		
Tenant improvements	23,637		13,457		46,735		
Leasing commissions	7,265		5,626		14,869		
Non-recurring capital expenditures	10,095		520		1,080		
Total capital expenditures and leasing commissions (accrual basis)	60,067		30,351		79,904		
Adjustments to reconcile to cash basis:							
Expenditures in the current year applicable to prior periods	22,705		67,053		28,652		
Expenditures to be made in future periods for the current period	(35,391)		(8,247)		(43,107)		
Total capital expenditures and leasing commissions (cash basis)	\$ 47,381	\$	89,157	\$	65,449		
Development and redevelopment expenditures:							
220 Central Park South	\$ 78,059	\$	243,687	\$	12,191		
Other	13,422	•	4,118	•	242		
	\$ 91,481	\$	247,805	\$	12,433		



# DEVELOPMENT COSTS AND CONSTRUCTION IN PROGRESS

(unaudited and in thousands, except square feet)

			At Decen	nber 31, 2014		
Square Feet	Square Feet Total				Land and Acquisition Costs	
	<del>_</del>		<del></del>		- <del>-</del>	_
472,000 <sup>(1)</sup>	\$	593,080	\$	94,313	\$	498,767
108,000		249,253		90,853		158,400
		89,787		89,787		-
		932,120		274,953		657,167
618,000		90,590		49,290		41,300
		101,675		101,675		-
		192,265		150,965		41,300
		11,959		11,959		-
	\$	1,136,344	\$	437,877	\$	698,467
	472,000 <sup>(1)</sup> 108,000	472,000 <sup>(1)</sup> \$ 108,000	472,000 <sup>(1)</sup> \$ 593,080 108,000 249,253 89,787 932,120 618,000 90,590 101,675 192,265 11,959	Square Feet         Total         Developed Examples           472,000 (1) \$ 593,080 1008,000 249,253 89,787 932,120         \$ 3932,120           618,000 90,590 101,675 192,265 111,959         \$ 11,959	472,000 <sup>(1)</sup> \$ 593,080 \$ 94,313 108,000 249,253 90,853 89,787 89,787 932,120 274,953 618,000 90,590 49,290 101,675 101,675 192,265 150,965 11,959 11,959	Square Feet         Total         Development Costs Expended         L Acqu           472,000 (1) \$ 593,080 \$ 94,313 \$ 108,000 \$ 249,253 90,853 89,787 932,120 274,953         90,853 89,787 89,787 932,120         90,853 89,787 89,7

Undeveloped Land	Square Feet		Total
Washington, DC:			
1900 Crystal Drive	712,000	\$	35,356
Metropolitan Park 6, 7 & 8:			
Retail	23,818		
Residential (1,403 Units)	·		82,898
PenPlace:			
Office	553,000		
Hotel (300 Units)			61,970
Square 649 - Office	675,000		11,597
Total		\$	191,821
		<del></del>	

<sup>(1)</sup> Zoning square feet.



				Weighted		Square Fe	et			
				Average		•	Under Development			
		%	%	Annual Rent	Total		or Not Available	Encumbrances		
Property		Ownership	Occupancy	PSF (1)	Property	In Service	for Lease	(in thousands)	Major Tenants	
NEW YORK:										
Penn Plaza:										
One Penn Plaza									Cisco, MWB Leasing, Parsons Brinkerhoff,	
(ground leased thr									United Health Care, United States Customs Department,	
	-Office	100.0%	94.5%	•	2,251,000	2,251,000	-		URS Corporation Group Consulting, Lion Resources	
	-Retail	100.0%	99.5%	121.23	270,000	270,000			Bank of America, Kmart Corporation	
		100.0%	95.1%	65.92	2,521,000	2,521,000	-	\$ -		
Two Penn Plaza									EMC, Forest Electric, Information Builders, Inc.,	
	-Office	100.0%	99.6%	54.58	1,569,000	1,569,000	_		Madison Square Garden, McGraw-Hill Companies, Inc.	
	-Retail	100.0%	38.2%	191.38	50,000	50,000	_		Chase Manhattan Bank	
		100.0%	97.7%	58.80	1,619,000	1,619,000		575,000		
			2,0		, ,	,,3		2.2,200		
Eleven Penn Plaza	•"									
	-Office	100.0%	99.5%	57.99	1,135,000	1,135,000	-		Macy's, Madison Square Garden, AMC Networks, Inc.	
	-Retail	100.0%	74.4%	207.56	17,000	17,000			PNC Bank National Association	
		100.0%	99.1%	60.20	1,152,000	1,152,000	-	450,000		
100 West 33rd Street	t									
	-Office	100.0%	99.6%	54.57	849,000	849,000	-	223,242	IPG and affiliates, Rocket Fuel	
Manhattan Mall								===		
	-Retail	100.0%	92.6%	132.50	256,000	256,000	-	101,758	JCPenney, Aeropostale, Express, Victoria's Secret	
330 West 34th Street	t									
(ground leased thr	rough 2148 - 34.8%								Deutsch, Inc. (lease not commenced),	
ownership interest	t in the land)								New York & Co., Yodle, Inc. (lease not commenced)	
	-Office	100.0%	100.0%	53.14	658,000	379,000	279,000			
	-Retail	100.0%	-	-	13,000		13,000			
		100.0%	100.0%	53.14	671,000	379,000	292,000	50,150		
135 Seventh Avenue										
	-Retail	100.0%	100.0%	266.44	43,000	43,000	_	98,000	Hennes & Mauritz	
	rectair	100.070	100.070	200.44	43,000	45,000		30,000	Terries & Wadritz	
7 West 34th Street										
	-Office	100.0%	100.0%	62.80	456,000	456,000	-		Amazon	
	-Retail	100.0%	100.0%	291.61	24,000	24,000			Mango NY Inc., Amazon (lease not commenced)	
		100.0%	100.0%	74.24	480,000	480,000	-	-		
184 Eighth Avenue										
-	-Retail	100.0%	-	-	16,000	16,000	-	-		
					==,=30	==,=50				
131 Seventh Avenue		400.5			40.05	40.05				
	-Retail	100.0%	100.0%	219.44	10,000	10,000	-	-		
188 Eighth Avenue										
	-Retail	100.0%	100.0%	71.98	6,000	6,000	=	-		
					-,	-,				
267 West 34th Street			400.00	400.00						
	-Retail	100.0%	100.0%	163.65	6,000	6,000	-	-		



		%	%	Weighted Average Annual Rent	Total	Square Fe	Under Development or Not Available	Encumbrances	
Property		Ownership	Occupancy	PSF (1)	Property	In Service	for Lease	(in thousands)	Major Tenants
NEW YORK (Continued):									
Midtown East: 909 Third Avenue									IPG and affiliates, Forest Laboratories, Geller & Company,
(ground leased through -Offic		100.0%	100.0%	\$ 56.74 <sup>(2)</sup>	1,344,000	1,344,000	-	\$ 350,000	Morrison Cohen LLP, Robeco USA Inc., United States Post Office, The Procter & Gamble Distributing LLC
150 East 58th Street									Castle Harlan, Tournesol Realty LLC. (Peter Marino),
-Offic	ce	100.0%	98.2%	67.25	542,000	542,000	-		Various showroom tenants
-Reta	nil	100.0%	100.0%	171.69	2,000	2,000			
		100.0%	98.2%	67.63	544,000	544,000	-	-	
'15 Lexington -Reta	iil	100.0%	100.0%	251.66	23,000	23,000	-	-	New York & Company, Zales
966 Third Avenue									
-Reta	nil	100.0%	100.0%	88.91	7,000	7,000	-	-	McDonald's
968 Third Avenue									
-Reta	nil	50.0%	100.0%	244.69	6,000	6,000	-	-	Capital One Financial Corporation
Total Midtown East					1,924,000	1,924,000		350,000	
Midtown West:					1,32 1,000	1,32 1,000			
888 Seventh Avenue									
(ground leased through	2067)								Soros Fund, TPG-Axon Capital,
-Offic		100.0%	93.6%	87.96	862,000	862,000	-		Vornado Executive Headquarters
-Reta	il	100.0%	100.0%	201.62	15,000	15,000	-		Redeye Grill L.P.
		100.0%	93.7%	89.90	877,000	877,000	-	318,554	
7th Street - 5 buildings									
-Offic	ce	50.0%	95.2%	54.45	132,000	132,000	-		Various
-Reta	iil	50.0%	100.0%	121.28	53,000	26,000	27,000		
		50.0%	96.6%	73.60	185,000	158,000	27,000	20,000	
25 Seventh Avenue									
-Offic		50.0%	100.0%	73.99	170,000	170,000	-		Young & Rubicam
-Reta	il	100.0%	100.0%	256.65	4,000	4,000			Lindy's
		51.1%	100.0%	78.19	174,000	174,000		20,500	
Total Midtown West					1,236,000	1,209,000	27,000	359,054	
ark Avenue:									
80 Park Avenue									Cohen & Steers Inc.
-Offic		50.0%	100.0%	96.03	1,223,000	751,000	472,000		Investcorp International Inc.
-Reta	il	50.0%	100.0%	218.92	18,000	4,000	14,000		Scottrade Inc., Starbucks
		50.0%	100.0%	97.81	1,241,000	755,000	486,000	730,171	
350 Park Avenue									Kissinger Associates Inc., Ziff Brothers Investment Inc.,
-Offic		100.0%	99.3%	91.59	553,000	553,000	-		MFA Financial Inc., M&T Bank
-Reta	nil	100.0%	100.0%	201.31	17,000	17,000			Fidelity Investment, AT&T Wireless, Valley National Bank
		100.0%	99.4%	94.86	570,000	570,000	-	294,484	
Total Park Avenue					1,811,000	1,325,000	486,000	1,024,655	



				Weighted Average		Square Fe	Under Development		
Property		% Ownership	% Occupancy	Annual Rent PSF (1)	Total Property	In Service	or Not Available for Lease	Encumbrances (in thousands)	Major Tenants
NEW YORK (Contir	mey).	Ownership	Occupancy	F3F (1)	Froperty	III Service	TOI LEase	(III tilousalius)	- Wajor Teriants
Grand Central:	iucuj.								
90 Park Avenue	-Office -Retail	100.0% 100.0%	97.1% 100.0%	\$ 75.25 114.10	910,000 26,000	910,000 26,000	Ī		Alston & Bird, Amster, Rothstein & Ebenstein, Capital One, First Manhattan Consulting, Factset Research Systems Inc., Foley & Lardner Citibank
	retail	100.0%	97.2%	76.33	936,000	936,000		\$ -	Citibalik
22014 1: 4		100.070	37.270	70.55	330,000	330,000		Ÿ	C. I. D. I. HOUSDON LASS
330 Madison Aven	ue -Office	25.0%	99.0%	67.51	806,000	806,000			Guggenheim Partners LLC, HSBC Bank AFS, Jones Lang LaSalle Inc., Wells Fargo
	-Retail	25.0%	100.0%	280.98	32,000	32,000	- -		Ann Taylor Retail Inc., Citibank
	-INCLUII	25.0%	99.1%	75.66	838,000	838,000		150,000	Ann rayior netali inc., Citibank
		25.0%	99.1%	/5.00	838,000	030,000	-	150,000	
510 Fifth Avenue	-Retail	100.0%	90.6%	141.08	65,000	65,000	-	30,154	Joe Fresh
Total Grand Cen	tral				1,839,000	1,839,000	-	180,154	
Madison/Fifth:									
540 Fifth Avenue									Fidelity Investments, Janus Capital Group Inc., Scout Capital Management,
	-Office	100.0%	87.5%	84.47	263,000	263,000	-		Legg Mason Investment Counsel
	-Retail	100.0%	100.0%	244.67	62,000	62,000			Citibank, Hennes & Mauritz
		100.0%	89.9%	115.03	325,000	325,000	-	-	
666 Fifth Avenue	-Office (Office Condo) -Retail (Office Condo) -Retail (Retail Condo)	49.5% 49.5% 100.0%	76.2% 100.0% 100.0% 78.7%	74.73 164.83 365.71 99.06	1,371,000 45,000 114,000 1,530,000	1,371,000 45,000 114,000 1,530,000	- - -	1,223,265 - 390,000 1,613,265	Fulbright & Jaworski, Colliers International NY LLC, Integrated Holding Group, Vinson & Elkins LLP HSBC Bank USA, Citibank (lease not yet commenced) Uniqlo, Hollister, Swatch
			78.776	99.00	1,330,000	1,330,000		1,013,203	
595 Madison Aven	ue -Office -Retail	100.0% 100.0% 100.0%	98.6% 100.0% 98.7%	72.52 778.99 138.34	292,000 30,000 322,000	292,000 30,000 322,000		-	Beauvais Carpets, Levin Capital Strategies LP, Cosmetech Mably Int'l LLC. Coach, Prada
550 Madison Aven	ue								
	-Office	20.1%	86.2%	103.16	527,000	527,000	-		Memorial Sloan Kettering Cancer Center, Polo Ralph Lauren
	-Retail	20.1%	100.0%	266.46	71,000	71,000			Crate & Barrel
		20.1%	87.9%	122.55	598,000	598,000	-	800,000	
89 Fifth Avenue									
	-Office	100.0%	100.0%	69.47	82,000	82,000	-		Yamaha Artist Services Inc.
	-Retail	100.0%	100.0%	724.55	17,000	17,000			MAC Cosmetics, Massimo Dutti
		100.0%	100.0%	181.95	99,000	99,000	-	-	
555 Fifth Avenue									
	-Retail	92.5%	100.0%	189.00	57,000	57,000	-	140,000	Ferragamo
597-703 5th Avenu					•	, -			-
,5, 703 Jul Avellu	-Retail	74.3%	100.0%	340.14	25,000	25,000	_	_	Bottega Veneta, DeBeers Diamond Jewelers
		,570	200.070	3.0.14					
Total Madison/F	·ifth				2,956,000	2,956,000		2,553,265	



				Weighted		Square Fe	et		
		%	%	Average Annual Rent	Total	•	Under Development or Not Available	Encumbrances	
Property		Ownership	Occupancy	PSF (1)	Property	In Service	for Lease	(in thousands)	Major Tenants
NEW YORK (Conti	nued):								
Midtown South:									
770 Broadway	-Office	100.0%	100.0%	\$ 66.60	982,000	982,000			AOL, J. Crew, Facebook, Structure Tone
	-Retail	100.0%	100.0%	49.80	166,000	166,000	_		Ann Taylor Retail Inc., Bank of America, Kmart Corporation
		100.0%	100.0%	64.18	1,148,000	1,148,000		\$ 353,000	Ann Taylor Retairme., Bank of America, Kmart corporation
One Dark Avenue		100.070	100.070	0.1.10	1,1 10,000	1,1 10,000		<b>ф</b> 333,000	
One Park Avenue									
	-Office	55.0%	96.5%	44.77	864,000	864,000	-		New York University, Public Service Mutual Insurance
	-Retail	55.0%	100.0%	61.59	79,000	79,000	-		Bank of Baroda, Citibank, Equinox, Men's Wearhouse
		55.0%	96.8%	46.18	943,000	943,000	-	250,000	
4 Union Square So	uth								
	-Retail	100.0%	100.0%	92.38	206,000	206,000	-	119,847	Burlington Coat Factory, Whole Foods Market, DSW, Forever 21
692 Broadway									
,	-Retail	100.0%	100.0%	69.76	35,000	35,000	-	-	Equinox, Major League Baseball
Total Midtown S	South				2,332,000	2,332,000		722,847	
					2,332,000	2,332,000		722,647	
Rockefeller Center									AVA Facitable Life Income and Harberta Deals Consulta
1290 Avenue of th	e Americas								AXA Equitable Life Insurance, Hachette Book Group Inc., Bryan Cave LLP, Neuberger Berman (lease not commenced), Warner Music Group, Cushman & Wakefield, Fitzpatrick,
	-Office	70.0%	97.8%	75.90	2,036,000	2,036,000	-		Cella, Harper & Scinto, Columbia University, SSB Realty LLC,
	-Retail	70.0%	100.0%	159.18	73,000	73,000	-		Duane Reade, JPMorgan Chase Bank, Sovereign Bank
		70.0%	97.8%	78.78	2,109,000	2,109,000	-	950,000	
608 Fifth Avenue (	ground leased through 2033)								
(	-Office	100.0%	93.9%	58.04	81,000	81,000	_		
	-Retail	100.0%	100.0%	365.75	44,000	44,000	-		Topshop
		100.0%	96.0%	166.36	125,000	125,000	-	-	
Total Rockefelle	er Center				2,234,000	2,234,000		950,000	
							-		
Wall Street/Down	round leased through 2081)								
ZO BIOAU Street (gi	-Office	100.0%	99.3%	58.54	472,000	472,000	_	_	New York Stock Exchange
40 F II CI I	<b>5</b> 6	200.070	33.370	50.5	., 2,000	.,2,000			Ten Ten Steek Exercises
40 Fulton Street	-Office	100.0%	99.0%	37.32	244,000	244,000			Market News International Inc. Saniont Corn
	-Office -Retail	100.0%	99.0% 100.0%	37.32 97.78	5,000 5,000	5,000			Market News International Inc., Sapient Corp. TD Bank
	netan	100.0%	99.0%	38.54	249,000	249,000		_	10 Dulik
		100.070	33.076	30.34	243,000	245,000			
Total Wall Stree	et/Downtown				721,000	721,000			
Times Square:									
1540 Broadway	-Retail	100.0%	100.0%	213.74	160,000	160,000	-	-	Forever 21, Planet Hollywood, Disney, Sunglass Hut, MAC Cosmetics, U.S. Polo
1535 Broadway (N	Narriott Marquis - retail and sign	nage)							
	ilding leased through 2032)	inage)							
,0.000000	-Retail	100.0%	100.0%	2,050.00	46,000	4,000	42,000		T-Mobile (lease not yet commenced)
	-Theatre	100.0%	100.0%	13.49	62,000	62,000	-		Nederlander-Marquis Theatre
		100.0%	100.0%	136.91	108,000	66,000	42,000	-	
Total Times Squ	iaro				268,000	226,000	42,000		
rotar rimes squ	iaic				208,000	220,000	42,000		



				Weighted		Square Fe	et		
Property		% Ownership	% Occupancy	Average Annual Rent PSF (1)	Total Property	In Service	Under Development or Not Available for Lease	Encumbrances (in thousands)	Major Tenants
NEW YORK (Contin	ued):								
Soho: 478-486 Broadway	- 2 buildings -Retail	100.0%	100.0%	\$ 150.49	85,000	85,000	-	\$ -	Topshop, Madewell, J. Crew
443 Broadway	-Retail	100.0%	100.0%	127.30	16,000	16,000	-	-	Necessary Clothing
304 Canal Street	-Retail	100.0%	-	-	14,000	-	14,000	-	
334 Canal Street	-Retail	100.0%	100.0%	-	15,000	3,000	12,000	-	
155 Spring Street	-Retail	100.0%	98.5%	78.84	49,000	49,000	-	-	Sigrid Olsen
148 Spring Street	-Retail	100.0%	100.0%	127.68	7,000	7,000	-	-	
150 Spring Street	-Retail	100.0%	100.0%	237.64	7,000	7,000		-	Sandro
Total Soho					193,000	167,000	26,000		
Upper East Side:									
828-850 Madison A	-Retail	100.0%	100.0%	574.22	18,000	18,000	-	80,000	Gucci, Chloe, Cartier
677-679 Madison A	venue -Retail	100.0%	100.0%	440.24	8,000	8,000	-	-	Anne Fontaine
40 East 66th Street	-Retail	100.0%	100.0%	855.53	11,000	11,000	-	-	John Varvatos, Nespresso USA, J. Crew
1131 Third Avenue	-Retail	100.0%	85.9%	109.09	22,000	22,000	-	-	Nike, Boom Fitness
Total Upper East	Side				59,000	59,000	-	80,000	
New Jersey: Paramus	-Office	100.0%	96.1%	21.41	129,000	129,000			Vornado's Administrative Headquarters
Washington D.C.: 3040 M Street	-Retail	100.0%	100.0%	61.67	44,000	44,000	-	-	Nike, Barneys
New York Office:									
Total			96.1%	\$ 67.08	20,803,000	20,052,000	751,000	\$ 6,758,366	
Vornado's Owne	rship Interest		96.9%	\$ 65.37	17,323,000	16,808,000	515,000	\$ 4,881,607	
New York Retail:	-								
Total			96.7%	\$ 168.48	2,572,000	2,450,000	122,000	\$ 959,759	
Vornado's Owne	rship Interest		96.4%	\$ 174.08	2,281,000	2,179,000	102,000	\$ 959,759	
	<u> </u>								



			Weighted		Square Fe			
Dranarty	%	%	Average Annual Rent PSF (1)	Total	In Service	Under Development or Not Available for Lease	Encumbrances	Major Tenants
Property NEW YORK (Continued):	Ownership	Occupancy	P3F (1)	Property	In Service	ior Lease	(in thousands)	iviajor renants
ALEXANDER'S, INC.:								
New York:								
731 Lexington Avenue, Manhattan								
-Office	32.4%	100.0%	\$ 98.38	885,000	885,000	_	\$ 300,000	Bloomberg
-Retail	32.4%	100.0%	174.95	174,000	174,000		320,000	Hennes & Mauritz, The Home Depot, The Container Store
-Retail								neitnes & Mauritz, The nome Depot, The Container Store
	32.4%	100.0%	109.95	1,059,000	1,059,000	-	620,000	
Rego Park I, Queens (4.8 acres)	32.4%	100.0%	37.97	343,000	343,000	-	78,246	Sears, Burlington Coat Factory, Bed Bath & Beyond, Marshalls
Rego Park II (adjacent to Rego Park I),								
Queens (6.6 acres)	32.4%	98.9%	41.70	609,000	609,000	_	266,534	Century 21, Costco, Kohl's, TJ Maxx, Toys "R" Us
, ,	52	30.370	12170	003,000	003,000		200,55 .	5011011 / 221 505100 ( Norm 5) 15 1110101, 10 75 11 05
Flushing, Queens (4) (1.0 acre)	32.4%	100.0%	16.53	167,000	167,000	-	-	New World Mall LLC
New Jersey:								
Paramus, New Jersey								
(30.3 acres ground leased to IKEA	32.4%	100.0%	=	=	-	-	68,000	IKEA (ground lessee)
through 2041)								,
Property under Development:								
Rego Park II Apartment Tower, Queens, NY	32.4%	-	-	255,000	-	255,000	-	
Property to be Developed:								
Rego Park III (adjacent to Rego Park II),	32.4%	-	-	-	-	-	-	
Queens, NY (3.4 acres)								
2000.13) 111 (311 00.03)								
Total Alexander's		99.7%	72.2	2,433,000	2,178,000	255,000	1,032,780	
Hotel Pennsylvania:	400.00/							
-Hotel (1,700 Keys)	100.0%	-	-	1,400,000	1,400,000			
Residential:								
50-70 W 93rd Street (326 units)	49.9%	98.8%	-	283,000	283,000	-	65,000	
· · ·				,	,		,	
ndependence Plaza, Tribeca (1,328 units)								
-Residential	50.1%	95.0%	-	1,190,000	1,190,000	-		
-Retail	50.1%	91.5%	61.14	51,000	51,000			Duane Reade, Food Emporium
				1,241,000	1,241,000	-	550,000	
Total Residential		95.2%		1,524,000	1,524,000		615,000	
Total New York		96.4%	\$ 77.67	28,732,000	27,604,000	1,128,000	\$ 9,365,905	
Vornado's Ownership Interest		96.9%	\$ 77.58	22,555,000	21,856,000	699,000	\$ 6,483,971	
romado a Ownership interest		30.370	7 //.50	22,333,000	21,030,000	099,000	7 0,403,371	

<sup>(1)</sup> Weighted Average Annual Rent PSF excludes ground rent, storage rent, garages and residential.

<sup>(2)</sup> Excludes US Post Office leased through 2038 (including four five-year renewal options) for which the annual escalated rent is \$11.27 PSF.

<sup>(3) 75,000</sup> square feet is leased from the office condo.

<sup>(4)</sup> Leased by Alexander's through January 2037.



## **WASHINGTON, DC SEGMENT**

			Weighted		Square Fe	et		
Property	% Ownership	% Occupancy	Average Annual Rent PSF (1)	Total Property	In Service	Under Development or Not Available for Lease	Encumbrances (in thousands)	Major Tenants
WASHINGTON, DC:	Ownership	Occupancy	P3F (1)	Property	III Service	ioi Lease	(iii tiiousaiius)	- iviajor renants
Crystal City:								
2011-2451 Crystal Drive - 5 buildings	100.0%	89.3%	\$ 43.29	2,321,000	2,321,000	-	\$ 223,652	General Services Administration, Lockheed Martin, Conservation International, Smithsonian Institution, Natl. Consumer Coop. Bank, Council on Foundations, Vornado / Charles E. Smith Headquarters, KBR, Scitor Corp., Food Marketing Institute, Finmeccanica
S. Clark Street / 12th Street - 5 buildings	100.0%	76.9%	40.81	1,540,000	1,540,000	-	58,829	General Services Administration, Boeing, L-3 Communications, The Int'l Justice Mission, Management Systems International
1550-1750 Crystal Drive / 241-251 18th Street - 4 buildings	100.0%	80.4%	40.62	1,484,000	1,484,000	-	40,865	General Services Administration, Alion Science & Technologies, Booz Allen, Arete Associates, Battelle Memorial Institute
1800, 1851 and 1901 South Bell Street - 3 buildings	100.0%	93.8%	40.22	869,000	506,000	363,000	-	General Services Administration, Lockheed Martin
2100 / 2200 Crystal Drive - 2 buildings	100.0%	100.0%	33.32	529,000	529,000	-	-	General Services Administration, Public Broadcasting Service
223 23rd Street / 2221 South Clark Street - 2 buildings	100.0%	-	-	316,000	-	316,000	-	WeWork
2001 Jefferson Davis Highway	100.0%	63.1%	36.45	162,000	162,000	-	-	Institute for the Psychology Sciences, VT Aepco, Inc., National Crime Prevention
Crystal City Shops at 2100	100.0%	96.0%	25.74	80,000	80,000	-	-	Various
Crystal Drive Retail	100.0%	100.0%	45.81	57,000	57,000	-	-	Various
Total Crystal City	100.0%	85.2%	40.66	7,358,000	6,679,000	679,000	323,346	
Central Business District:								
Universal Buildings 1825-1875 Connecticut Avenue, NW - 2 buildings	100.0%	98.4%	44.57	685,000	685,000	•	185,000	Family Health International, WeWork
Warner Building - 1299 Pennsylvania Avenue, NW	55.0%	77.4%	68.96	613,000	613,000	-	292,700	Baker Botts LLP, General Electric, Cooley LLP, Facebook, Live Nation
2101 L Street, NW	100.0%	99.0%	66.51	380,000	380,000	-	148,922	Greenberg Traurig, LLP, US Green Building Council, American Insurance Association, RTKL Associates, DTZ
1750 Pennsylvania Avenue, NW	100.0%	94.0%	48.37	277,000	277,000	-	-	General Services Administration, UN Foundation, AOL
1150 17th Street, NW	100.0%	91.7%	45.13	241,000	241,000	-	28,728	American Enterprise Institute
Bowen Building - 875 15th Street, NW	100.0%	100.0%	68.24	231,000	231,000	-	115,022	Paul Hastings LLP, Millennium Challenge Corporation
1101 17th Street, NW	55.0%	97.2%	47.73	214,000	214,000	-	31,000	AFSCME, Verto Solutions
1730 M Street, NW (ground rent through 2061)	100.0%	90.8%	46.53	203,000	203,000	-	14,853	General Services Administration



## WASHINGTON, DC SEGMENT

			Weighted		Square Fe	et		
	%	%	Average Annual Rent	Total		Under Development or Not Available	Encumbrances	
Property	Ownership	Occupancy	PSF (1)	Property	In Service	for Lease	(in thousands)	Major Tenants
WASHINGTON, DC (Continued):			<del></del>				<del></del>	•
1726 M Street, NW	100.0%	98.0%	\$ 42.60	92,000	92,000	-	\$ -	Aptima, Inc., Nelnet Corporation
Waterfront Station	2.5%	-	-	675,000	-	675,000	* -	
1501 K Street, NW	5.0%	100.0%	66.80	379,000	379,000	-	-	Sidley Austin LLP, UBS
1399 New York Avenue, NW	100.0%	90.4%	79.64	129,000	129,000	-	-	Bloomberg, Abbott Laboratories, Abbvie US LLC
Total Central Business District		93.9%	55.17	4,119,000	3,444,000	675,000	816,225	
Skyline Properties:								
Skyline Place - 7 buildings	100.0%	42.2%	33.39	2,130,000	2,130,000	-	560,392	General Services Administration, Analytic Services, Northrop Grumman, Axiom Resource Management, Booz Allen, Intellidyne, Inc.
One Skyline Tower	100.0%	100.0%	33.17	518,000	518,000	-	138,938	General Services Administration
Total Skyline Properties	100.0%	53.5%	33.30	2,648,000	2,648,000		699,330	
Rosslyn / Ballston:								
2200 / 2300 Clarendon Blvd (Courthouse Plaza) - 2 buildings (ground leased through 2062)	100.0%	94.7%	44.06	638,000	638,000	- -	35,132	Arlington County, General Services Administration, AMC Theaters
Rosslyn Plaza - 4 buildings	46.2%	55.8%	40.89	736,000	534,000	202,000	33,488	General Services Administration, Corporate Executive Board Nathan Associates, Inc.
Total Rosslyn / Ballston		83.7%	43.42	1,374,000	1,172,000	202,000	68,620	
Reston:								
Commerce Executive - 3 buildings	100.0%`	86.8%	32.82	419,000	400,000	19,000	* <u>-</u>	L-3 Communications, Allworld Language Consultants, BT North America, Applied Information Sciences, Clarabridge Inc.
Rockville/Bethesda:								
Democracy Plaza One (ground leased through 2084)	100.0%	92.4%	32.08	216,000	216,000			National Institutes of Health
Tysons Corner:								
Fairfax Square - 3 buildings	20.0%	86.2%	41.96	559,000	559,000		90,000	Dean & Company, Womble Carlyle
Pentagon City:								
Fashion Centre Mall	7.5%	98.0%	41.53	821,000	821,000	-	410,000	Macy's, Nordstrom
Washington Tower	7.5%	100.0%	41.68	170,000	170,000	-	40,000	The Rand Corporation
Total Pentagon City		98.4%	41.56	991,000	991,000		450,000	
Total Washington, DC office properties		82.1%	\$ 43.64	17,684,000	16,109,000	1,575,000	\$ 2,447,521	
Vornado's Ownership Interest		80.9%	\$ 42.69	14,534,000	13,731,000	803,000	\$ 1,797,000	



## **WASHINGTON, DC SEGMENT**

			Weighted	Square Feet					
	%	%	Average Annual Rent	Total		Under Development or Not Available		cumbrances	
Property	Ownership	Occupancy	PSF (1)	Property	In Service	for Lease	(in	thousands)	Major Tenants
WASHINGTON, DC (Continued):									
Residential:									
For rent residential:									
Riverhouse - 3 buildings (1,670 units)	100.0%	97.4%	\$ -	1,802,000	1,802,000	-	\$	259,546	
West End 25 (283 units)	100.0%	96.8%	-	273,000	273,000	-		101,671	
220 20th Street (265 units)	100.0%	98.5%	-	269,000	269,000	-		71,256	
Rosslyn Plaza - 2 buildings (196 units)	43.7%	95.9%	-	253,000	253,000	-		-	
Total Residential		97.4%		2,597,000	2,597,000		_	432,473	
Other:									
Crystal City Hotel	100.0%	100.0%	-	266,000	266,000	-		-	
Met Park / Warehouses - 1 building	100.0%	100.0%	-	129,000	109,000	20,000	*	-	
The Bartlett - 1 building	100.0%	-	-	618,000	-	618,000		-	Whole Foods
Other - 3 buildings	100.0%	100.0%	-	11,000	9,000	2,000	*	-	
Total Other		100.0%		1,024,000	384,000	640,000		-	
Total Washington, DC		84.5%	\$ 43.64	21,305,000	19,090,000	2,215,000	\$	2,879,994	
Vornado's Ownership Interest		83.8%	\$ 42.69	18,012,000	16,570,000	1,442,000	\$	2,229,472	

 $<sup>\</sup>ensuremath{^{*}}$  We do not capitalize interest or real estate taxes on this space.

<sup>(1)</sup> Weighted Average Annual Rent PSF excludes ground rent, storage rent, garages and residential.



			Weighted		So	Juare Feet			
			Average			rvice	Under Development		
Property	% Ownership	% Occupancy	Annual Rent	Total	Owned by	Owned By	or Not Available	Encumbrances (in thousands)	Major Tenants
Property RETAIL PROPERTIES:	Ownership	Occupancy	PSF (1)	Property	Company	Tenant (2)	for Lease	(iii tiiousaiius)	- iviajor renants
STRIP SHOPPING CENTERS:									
New Jersey:									
Wayne Town Center, Wayne (ground leased through 2064)	100.0%	100.0%	\$ 26.25	663,000	101,000	443,000	119,000	\$ -	JCPenney, Costco, Dick's Sporting Goods
East Brunswick	100.0%	100.0%	17.10	427,000	254,000	173,000	-	35,793 <sup>(;</sup>	Lowe's, Kohl's, Dick's Sporting Goods, P.C. Richard & Son, T.J. Maxx, LA Fitness
North Bergen (Tonnelle Avenue)	100.0%	98.9%	25.81	410,000	204,000	206,000	-	75,000	Wal-Mart, BJ's Wholesale Club, PetSmart, Staples
East Hanover (200 - 240 Route 10 West)	100.0%	86.3%	19.52	343,000	337,000	6,000	-	37,345 <sup>(3</sup>	The Home Depot, Dick's Sporting Goods, Marshalls
Bricktown	100.0%	92.8%	18.23	278,000	275,000	3,000	-	31,192 <sup>(;</sup>	Kohl's, ShopRite, Marshalls
Union (Route 22 and Morris Avenue)	100.0%	99.4%	25.59	276,000	113,000	163,000	-	31,567 <sup>(;</sup>	Lowe's, Toys "R" Us, Office Depot
Hackensack	100.0%	74.5%	23.44	275,000	269,000	6,000	-	•	The Home Depot, Staples, Petco
Totowa	100.0%	100.0%	19.28	271,000	177,000	94,000	-	24,183 <sup>(;</sup>	The Home Depot, Bed Bath & Beyond, buy buy Baby, Marshalls, Staples
Cherry Hill	100.0%	97.3%	15.41	261,000	68,000	193,000	-	13,536 <sup>(i</sup>	Wal-Mart, Toys "R" Us
Jersey City	100.0%	100.0%	23.18	236,000	66,000	170,000	-	19,796 <sup>(i</sup>	Lowe's, P.C. Richard & Son
Union (2445 Springfield Avenue)	100.0%	100.0%	17.85	232,000	232,000	-	-	27,822 <sup>()</sup>	The Home Depot
Middletown	100.0%	94.9%	14.82	231,000	179,000	52,000	-	16,960 <sup>(3</sup>	Kohl's, Stop & Shop
Woodbridge	100.0%	100.0%	21.08	226,000	86,000	140,000	-	20,171 <sup>(;</sup>	Wal-Mart
Marlton	100.0%	100.0%	13.94	213,000	209,000	4,000	-	16,853 <sup>(:</sup>	Kohl's (4), ShopRite, PetSmart
North Plainfield	100.0%	88.3%	17.62	212,000	60,000	152,000	-	-	Costco, The Tile Shop
Bergen Town Center - East, Paramus	100.0%	93.6%	38.04	211,000	44,000	167,000	-	-	Lowe's, REI
Manalapan	100.0%	100.0%	16.58	208,000	206,000	2,000	-	20,545 <sup>(1</sup>	Best Buy, Bed Bath & Beyond, Babies "R" Us, Modell's Sporting Goods, PetSmart
East Rutherford	100.0%	100.0%	34.43	197,000	42,000	155,000	-	13,269 <sup>(i</sup>	3) Lowe's
Garfield	100.0%	100.0%	21.47	195,000	46,000	149,000	-	-	Wal-Mart, Marshalls
Morris Plains	100.0%	95.9%	20.76	177,000	176,000	1,000	-	20,866 <sup>(:</sup>	Kohl's, ShopRite (7)
Dover	100.0%	93.0%	12.37	173,000	167,000	6,000	-	12,841 <sup>(;</sup>	ShopRite, T.J. Maxx
Lodi (Route 17 North)	100.0%	100.0%	11.92	171,000	171,000	-	-	11,075 <sup>(;</sup>	National Wholesale Liquidators
Watchung	100.0%	96.6%	25.93	170,000	54,000	116,000	-	14,713 <sup>(;</sup>	BJ's Wholesale Club
Lawnside	100.0%	100.0%	14.11	145,000	142,000	3,000	-	10,433 <sup>(;</sup>	The Home Depot, PetSmart
Hazlet	100.0%	100.0%	2.64	123,000	123,000	-	-	-	Stop & Shop (7)
Kearny	100.0%	100.0%	16.31	104,000	91,000	13,000	-	-	Marshalls, LA Fitness (lease not commenced)



			Weighted Average		Sq In Sei	uare Feet	Under Development		
	%	%	Average Annual Rent	Total _	Owned by	Owned By	or Not Available	Encumbrances	
Property	Ownership	Occupancy	PSF (1)	Property	Company	Tenant (2)	for Lease	(in thousands)	Major Tenants
RETAIL PROPERTIES (Continued):									
Turnersville	100.0%	96.3%	\$ 6.40	96,000	93,000	3,000	-	\$ -	Haynes Furniture
Lodi (Washington Street)	100.0%	94.1%	19.85	85,000	85,000	-	-	-	Blink Fitness, Aldi
Carlstadt (ground leased through 2050)	100.0%	100.0%	21.63	78,000	78,000	-	-	-	Stop & Shop
Paramus (ground leased through 2033)	100.0%	100.0%	42.23	63,000	63,000	-	-	-	24 Hour Fitness
North Bergen (Kennedy Boulevard)	100.0%	100.0%	26.76	62,000	6,000	56,000	-		Food Basics
South Plainfield (ground leased through 2039)	100.0%	85.9%	22.04	56,000	56,000	-	-	5,003 <sup>(3)</sup>	Staples, Party City
Englewood	100.0%	73.6%	19.96	41,000	41,000	-	-	11,571	New York Sports Club
Eatontown	100.0%	73.7%	29.09	30,000	30,000	-	-	-	Petco
East Hanover (280 Route 10 West)	100.0%	100.0%	35.20	26,000	26,000	-	-	4,441 <sup>(3)</sup>	REI
Montclair	100.0%	100.0%	23.34	18,000	18,000	-	-	2,568 <sup>(3)</sup>	Whole Foods Market
Total New Jersey				6,983,000	4,388,000	2,476,000	119,000	522,111	
New York:									
Bronx (Bruckner Boulevard)	100.0%	89.6%	20.87	501,000	387,000	114,000	-	-	Kmart, Toys "R" Us, Marshalls, Old Navy, Gap
Buffalo (Amherst)	100.0%	100.0%	9.84	311,000	242,000	69,000	-	-	BJ's Wholesale Club, T.J. Maxx, Home Goods, Toys "R" Us, LA Fitness
Huntington	100.0%	100.0%	14.81	324,000 <sup>(5)</sup>	205,000	119,000 (5	-		The Home Depot (5), Kmart, Marshalls, Old Navy, Petco
Rochester	100.0%	100.0%	-	205,000	-	205,000	-	4,280 <sup>(3)</sup>	Wal-Mart
Mt. Kisco	100.0%	100.0%	23.45	189,000	72,000	117,000	-	27,733	Target, A&P
Freeport (437 East Sunrise Highway)	100.0%	100.0%	18.86	173,000	173,000	-	-	20,866 <sup>(3)</sup>	The Home Depot, Staples
Rochester (Henrietta) (ground leased through 2056)	100.0%	96.2%	3.81	165,000	158,000	7,000	-	-	Kohl's
Staten Island	100.0%	88.2%	23.74	165,000	165,000	-	-	17,000	Western Beef, Planet Fitness
New Hyde Park (ground and building leased through 2029)	100.0%	100.0%	20.21	101,000	101,000	-	-	-	Stop & Shop
Inwood	100.0%	80.1%	18.94	96,000	96,000	-	-	-	Stop & Shop
West Babylon	100.0%	95.4%	17.41	66,000	66,000	-	-	-	Best Market, Rite Aid



			Weighted		Sq	Juare Feet			
			Average	-	In Se		Under Development		
Dropout	% Ownership	%	Annual Rent PSF (1)	Total	Owned by	Owned By Tenant (2)	or Not Available for Lease	Encumbrances (in thousands)	Major Tenants
Property RETAIL PROPERTIES (Continued):	Ownership	Occupancy	P3F (1)	Property	Company	Tellalit (2)	101 Lease	(iii tiiousaiius)	- IMAJOI TEHAITS
Bronx (1750-1780 Gun Hill Road)	100.0%	90.7%	\$ 32.63	77,000	77,000	-	-	\$ -	Aldi, Planet Fitness
Commack (ground and building leased through 2021)	100.0%	100.0%	21.45	47,000	47,000	-	-	-	PetSmart, Ace Hardware
Dewitt (ground leased through 2041)	100.0%	100.0%	20.46	46,000	46,000	-	-	-	Best Buy
Freeport (240 West Sunrise Highway) (ground and building leased through 2040)	100.0%	100.0%	20.28	44,000	44,000	-	-	-	Bob's Discount Furniture
Oceanside	100.0%	100.0%	28.00	16,000	16,000	-	-	-	Party City
Total New York				2,526,000	1,895,000	631,000		86,144	
Pennsylvania:									
Allentown	100.0%	100.0%	15.04	554,000 <sup>(5)</sup>	270,000	284,000 <sup>(5)</sup>	-	29,266 <sup>(3</sup>	Wal-Mart (5), Burlington Coat Factory, Giant Food, Dick's Sporting Goods, T.J. Maxx, Petco
Wilkes-Barre (461 - 499 Mundy Street)	100.0%	91.7%	12.81	329,000 <sup>(5)</sup>	204,000	125,000 <sup>(5)</sup>	-	-	Target (5), Bob's Discount Furniture, Babies "R" Us, Ross Dress for Less, Marshalls, Petco
Lancaster	100.0%	82.1%	15.68	228,000	58,000	170,000	-	5,270 <sup>(3</sup>	Lowe's, Sleepy's
Bensalem	100.0%	98.9%	11.60	185,000	177,000	8,000	-	14,526 <sup>(3</sup>	Kohl's, Ross Dress for Less, Staples, Petco
Broomall	100.0%	100.0%	11.09	169,000	147,000	22,000	-	10,433 <sup>(3</sup>	Giant Food (4), Planet Fitness, A.C. Moore, PetSmart
Bethlehem	100.0%	98.9%	8.01	147,000	144,000	3,000	-	5,457 <sup>(3</sup>	Giant Food, Petco
York	100.0%	86.2%	8.75	111,000	111,000	-	-	5,083 <sup>(3</sup>	Ashley Furniture, Tractor Supply Company, Aldi
Glenolden	100.0%	100.0%	25.84	102,000	10,000	92,000	-	6,688 <sup>(3</sup>	<sup>)</sup> Wal-Mart
Wyomissing (ground and building leased through 2065)	100.0%	93.2%	15.56	76,000	76,000	-	-	-	LA Fitness, PetSmart
Springfield (ground and building leased through 2025)	100.0%	100.0%	20.90	41,000	41,000	-	-	-	PetSmart
Total Pennsylvania				1,942,000	1,238,000	704,000		76,723	



			Weighted			uare Feet			
			Average		In Se		Under Development		
_	%	%	Annual Rent	Total	Owned by	Owned By	or Not Available	Encumbrances	
Property	Ownership	Occupancy	PSF (1)	Property	Company	Tenant (2)	for Lease	(in thousands)	Major Tenants
RETAIL PROPERTIES (Continued): California:									
San Francisco (2675 Geary Street) (ground and building leased through 2043)	100.0%	100.0%	\$ 50.34	55,000	55,000	-	-	\$ -	Best Buy
Signal Hill	100.0%	100.0%	24.08	45,000	45,000	-	-	-	Best Buy
Vallejo (ground leased through 2043)	100.0%	100.0%	17.51	45,000	45,000	-	-	-	Best Buy
Walnut Creek (1149 South Main Street)	100.0%	100.0%	45.11	29,000	29,000	-	-	-	Barnes & Noble
Walnut Creek (Mt. Diablo)	95.0%	100.0%	70.00	7,000	7,000	-	-	-	Anthropologie
Total California				181,000	181,000				
Massachusetts:									
Chicopee	100.0%	100.0%	-	224,000	-	224,000	-	8,106 <sup>(3</sup>	Wal-Mart
Springfield	100.0%	100.0%	16.39	182,000	33,000	149,000	-	5,591 <sup>(3</sup>	) Wal-Mart
Milford (ground and building leased through 2019)	100.0%	100.0%	9.01	83,000	83,000	-	-	-	Kohl's
Cambridge (ground and building leased through 2033)	100.0%	100.0%	21.83	48,000	48,000	-	-	-	PetSmart, Modell's Sporting Goods
Total Massachusetts				537,000	164,000	373,000		13,697	
Maryland:									
Baltimore (Towson)	100.0%	100.0%	16.49	155,000	155,000	-	-	15,248 <sup>(3</sup>	Shoppers Food Warehouse, h.h.gregg, Staples, Home Goods, Golf Galaxy
Annapolis (ground and building leased through 2042)	100.0%	100.0%	8.99	128,000	128,000	-	-	-	The Home Depot
Glen Burnie	100.0%	90.5%	10.56	121,000	65,000	56,000	-	-	Gavigan's Home Furnishings, Pep Boys
Rockville	100.0%	98.1%	23.92	94,000	94,000	-	-	-	Regal Cinemas
Wheaton (ground leased through 2060)	100.0%	100.0%	14.94	66,000	66,000	-	-	-	Best Buy
Total Maryland				564,000	508,000	56,000	<del>-</del>	15,248	



			Weighted		Sq	uare Feet			
			Average		In Sei	rvice	Under Development		
	%	%	Annual Rent	Total	Owned by	Owned By	or Not Available	Encumbrances	
Property	Ownership	Occupancy	PSF (1)	Property	Company	Tenant (2)	for Lease	(in thousands)	Major Tenants
RETAIL PROPERTIES (Continued):									
Connecticut: Newington	100.0%	100.0%	\$ 18.61	188,000	29,000	159,000	-	\$ 10.060 (3	Wal-Mart, Staples
Newington	100.0%	100.0%	\$ 10.01				-	. ,	, ·
Waterbury	100.0%	68.8%	16.58	148,000	143,000	5,000	-	13,643 <sup>(3</sup>	ShopRite
Total Connecticut				336,000	172,000	164,000		24,612	
Virginia:									
Norfolk	100.0%	100.0%	6.44	114,000	114,000	-	-	-	BJ's Wholesale Club
(ground and building leased through 2069)									
Tyson's Corner	100.0%	100.0%	39.13	38,000	38,000	-	-	-	Best Buy
(ground and building leased through 2035)									
Total Virginia				152,000	152,000				
Illinois:									
Arlington Heights	100.0%	100.0%	9.00	46,000	46,000	_	_	_	Value City Furniture
(ground and building leased through 2043)	100.070	100.070	3.00	40,000	40,000				value city runniture
Chicago	100.0%	100.0%	8.95	41,000	41,000	-	-	-	
(ground and building leased through 2051)									
Total Illinois				87,000	87,000			-	
Texas:									
San Antonio	100.0%	100.0%	10.63	43,000	43,000	-	-	-	Best Buy
(ground and building leased through 2041)									
South Carolina:									
Charleston	100.0%	100.0%	14.19	45,000	45,000	-	-	-	Best Buy
(ground leased through 2063)									
New Hampshire:									
Salem	100.0%	100.0%	-	37,000		37,000			Babies "R" Us
(ground leased through 2102)									
Kentucky:									
Owensboro	100.0%	100.0%	7.66	32,000	32,000				Best Buy
(ground and building leased through 2046)									
Total Strip Shopping Centers		96.1%	\$ 17.45	13,465,000	8,905,000	4,441,000	119,000	\$ 738,535	
Vornado's Ownership Interest		96.1%	\$ 17.45	13,039,000	8,905,000	4,015,000	119,000	\$ 738,535	
				-,,	-,,	,,	2,000	,	



			Weighted Average		Sq In Sei	uare Feet	Under Development			
Property RETAIL PROPERTIES (Continued):	% Ownership	% Occupancy	Annual Rent PSF (1)	Total Property	Owned by Company	Owned By Tenant (2)	or Not Available for Lease		thousands)	Major Tenants
REGIONAL MALLS:			(6)	(5)		(5)				
Monmouth Mall, Eatontown, NJ	50.0%	92.5%	\$ 35.39 (6)	1,463,000 (5)	851,000	612,000 <sup>(5)</sup>	-	\$	166,408	Macy's (5), JCPenney (5), Lord & Taylor, Boscov's, Loews Theatre, Barnes & Noble, Forever 21
Bergen Town Center - West, Paramus, NJ	100.0%	99.4%	44.03 <sup>(6)</sup>	952,000	921,000	31,000	-		300,000	Target, Century 21, Whole Foods Market, Marshalls, Nordstrom Rack, Saks Off 5th, Home Goods, Old Navy, Hennes & Mauritz, Neiman Marcus Last Call Studio, Bloomingdale's Outlet, Nike Factory Store
Montehiedra, Puerto Rico	100.0%	90.9%	37.84 <sup>(6)</sup>	542,000	542,000	-	-		120,000	The Home Depot, Kmart, Marshalls, Caribbean Theatres, Tiendas Capri, Nike Factory Store
Las Catalinas, Puerto Rico	100.0%	94.0%	55.35 <sup>(6)</sup>	494,000 <sup>(5)</sup>	355,000	139,000 (5)	-		130,000	Kmart, Sears (5)
Total Regional Malls		94.7%	\$ 42.27	3,451,000	2,669,000	782,000	-	\$	716,408	
Vornado's Ownership Interest		95.1%	\$ 43.89	2,353,000	2,244,000	109,000	-	\$	633,205	
Total Retail Properties		95.8%		16,916,000	11,574,000	5,223,000	119,000	Ś	1,454,943	
		33.070		20,020,000	,_,_,	5,225,000	113,000	Ţ	2, .5 1,545	
Vornado's Ownership Interest		95.9%		15,392,000	11,149,000	4,124,000	119,000	\$	1,371,740	

<sup>\*</sup> We do not capitalize interest or real estate taxes on this space.

<sup>(1)</sup> Weighted Average Annual Rent PSF excludes ground rent, storage rent and garages.

<sup>(2)</sup> Owned by tenant on land leased from the company.

<sup>(3)</sup> These encumbrances are cross-collateralized under a blanket mortgage in the amount of \$607,231 as of December 31, 2014.

<sup>(4)</sup> The lease for these former Bradlees locations is guaranteed by Stop & Shop.

<sup>(5)</sup> Includes square footage of anchors who own the land and building.

<sup>(6)</sup> Weighted Average Annual Rent PSF shown is for in-line tenants only.

<sup>(7)</sup> The tenant has ceased operations at these locations but continues to pay rent.



## **OTHER**

Property			umbrances housands)	Major Tenants					
555 CALIFORNIA STREET: 555 California Street	70.0%	97.0%	\$ 67.10	1,506,000	1,506,000	-	\$	597,868	Bank of America, Dodge & Cox, Goldman Sachs & Co., Jones Day, Kirkland & Ellis LLP, Morgan Stanley & Co. Inc., McKinsey & Company Inc., UBS Financial Services, KKR Financial, Microsoft Corporation, Fenwick & West LLP (lease not commenced)
315 Montgomery Street	70.0%	100.0%	50.12	231,000	231,000	-		-	Bank of America, Regus (lease not commenced)
345 Montgomery Street	70.0%	100.0%	96.83	64,000	64,000	-		-	Bank of America
Total 555 California Street		97.6%	\$ 65.98	1,801,000	1,801,000	-	\$	597,868	
Vornado's Ownership Interest		97.6%	\$ 65.98	1,261,000	1,261,000		\$	418,508	
The Mart:									
The Mart, Chicago	100.0%	94.7%	\$ 35.97	3,568,000	3,568,000	-	\$	550,000	American Intercontinental University (AIU), Steelcase, Baker, Knapp & Tubbs, Motorola Mobility (guaranteed by Google) CCC Information Services, Ogilvy Group (WPP), Chicago Teachers Union, Publicis Groupe, Office of the Special Deputy Receiver, Holly Hunt Ltd., Razorfish, 1871, Chicago School of Professional Psychology, Yelp Inc., Paypal, Inc.
Other	50.0%	100.0%	32.18	19,000	19,000	-		22,808	
Total Illinois		94.7%	35.94	3,587,000	3,587,000		_	572,808	
Total The Mart		94.7%	\$ 35.94	3,587,000	3,587,000	-	\$	572,808	
Vornado's Ownership Interest		94.7%	\$ 35.94	3,578,000	3,578,000	-	\$	561,404	

<sup>(1)</sup> Weighted Average Annual Rent PSF excludes ground rent, storage rent and garages.



## **REAL ESTATE FUND**

			Weighted		Square Fe	et		
Property	Fund Ownership %	% Occupancy	Average Annual Rent PSF (1)	Total Property	In Service	Under Development or Not Available for Lease	Encumbrance	
VORNADO CAPITAL PARTNERS REAL ESTATE FUND:								
New York, NY:								
Lucida, 86th Street and Lexington Avenue (ground leased through 2082)	400.000	400.00/	d 400.24	05.000	05.000			Barnes & Noble, Hennes & Mauritz,
- Retail	100.0%	100.0%	\$ 188.31	95,000	95,000	-		Sephora, Bank of America
- Residential	100.0% 100.0%	100.0% 100.0%	- -	51,000 146,000	51,000 146,000		\$ 146,0	00
11 East 68th Street Retail	100.0%	100.0%	783.65	11,000	8,000	3,000		- Belstaff, Kent & Curwen
Crowne Plaza Times Square - Hotel (795 Keys)								
- Retail	38.2%	100.0%	353.24	15,000	15,000	-		Hershey
- Office	38.2%	100.0%	38.09	220,000	220,000	-		American Management Association
	38.2%	100.0%	58.21	235,000	235,000	-	310,0	00
501 Broadway	100.0%	100.0%	240.10	9,000	9,000	-	20,0	00 Capital One
Santa Monica, CA:								
520 Broadway	100.0%	90.9%	55.35	112,000	112,000	-	30,0	Premier Office Centers LLC, Diversified Mercury Comm,  Microsoft Corporation
Culver City, CA:								
800 Corporate Pointe - 2 buildings	100.0%	57.0%	34.38	243,000	243,000	-	60,0	Meredith Corp., West Publishing Corp., Symantec Corp., 94 Syska Hennessy Group, X Prize Foundation
Miami, FL:								
1100 Lincoln Road								
- Retail	100.0%	100.0%	126.29	48,000	48,000	-		Anthropologie, Banana Republic
- Theatre	100.0%	100.0%	35.63	79,000	79,000			Regal Cinema
	100.0%	100.0%	70.14	127,000	127,000	-	66,0	00
Total Real Estate Fund	83.5%	84.4%		883,000	880,000	3,000	\$ 632,0	00
Vornado's Ownership Interest	20.9%	84.4%		185,000	184,000	1,000	\$ 110,0	

<sup>(1)</sup> Weighted Average Annual Rent PSF excludes ground rent, storage rent, garages and residential.



#### **OTHER**

			We	eighted		Square Feet			
Property OTHER:	% Ownership	% Occupancy	Annı	verage ual Rent SF (1)	Total Property	In Service	Under Development or Not Available for Lease	ncumbrances n thousands)	Major Tenants
NEW YORK									
85 Tenth Avenue, Manhattan - Office - Retail	n/a <sup>(2)</sup>	100.0% 100.0% 100.0%	\$	58.47 60.02 58.56	575,000 38,000 613,000	575,000 38,000 613,000		\$ 270,000 <sup>(3)</sup>	Google, General Services Administration, Telehouse International Corp., L-3 Communications, Moet Hennessy USA, Inc. Craft Restaurants Inc., IL Posto LLC, Toro NYC Restaurant
NEW JERSEY									
East Hanover Warehouse Park - 5 buildings	100.0%	60.8%		4.41	942,000	942,000	-	-	Foremost Groups Inc., Fidelity Paper & Supply Inc., Consolidated Simon Distributors Inc., Givaudan Flavors Corp., J & J Tri-State Delivery (lease not commenced), Meyer Distributing Inc.
Total Other		76.3%	\$	32.41	1,555,000	1,555,000	-	\$ 270,000	
Vornado's Ownership Interest		60.8%	\$	4.41	942,000	942,000	-	\$ -	

<sup>(1)</sup> Weighted Average Annual Rent PSF excludes ground rent, storage rent and garages.

<sup>(2)</sup> As of December 31, 2014, we own junior and senior mezzanine loans of 85 Tenth Avenue with an accreted balance of \$147.6 million. The junior and senior mezzanine loans bear paid-in-kind interest of 12% and 9%, respectively and mature in May 2017. We account for our investment in 85 Tenth Avenue using the equity method of accounting because we will receive a 49.9% interest in the property after repayment of the junior mezzanine loan. As a result of recording our share of the GAAP losses of the property, the net carrying amount of these loans is \$28.2 million on our consolidated balance sheets.

<sup>(3)</sup> Excludes the Company's junior and senior mezzanine loans which are accounted for as equity.